SCHEDULE 14A (RULE 14A-101)

# INFORMATION REQUIRED IN PROXY STATEMENT

## SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934

Filed by the Registrant /X/ Filed by a party other than the Registran Check the appropriate box:	t / /
<pre>// Preliminary Proxy Statement // Confidential, For Use of the Commiss     Only (as permitted by Rule 14a-6(e)( // Definitive Proxy Statement // Definitive Additional Materials /X/ Soliciting Material Pursuant to Sect</pre>	2))
USA NETWORKS,	
(Name of Registrant as Specif	ied In Its Charter)
(Name of Person(s) Filing Proxy Statement	
ayment of Filing Fee (Check the appropriate	box):
X/ No fee required.	
// Fee computed on table below per Exchange and 0-11.	Act Rules 14a-6(i)(4)
(1) Title of each class of securities to	which transaction applies:
(2) Aggregate number of securities to whi	
(3) Per unit price or other underlying va pursuant to Exchange Act Rule 0-11 (s filing fee is calculated and state ho	et forth the amount on which the w it was determined):
(4) Proposed maximum aggregate value of t	
(5) Total fee paid:	
/ / Fee paid previously with preliminary mate	
<pre>// Check box if any part of the fee is offse 0-11(a)(2) and identify the filing for wh previously. Identify the previous filing or the Form or Schedule and the date of i</pre>	ich the offsetting fee was paid by registration statement number,
(1) Amount Previously Paid:	
(2) Form, Schedule or Registration Statem	
(3) Filing Party:	
(4) Date Filed:	
TIMO OTHORADI	TED1

[GRAPHIC OMITTED]
USA
NETWORKS
INC

FOR IMMEDIATE RELEASE

JANUARY 29, 2002

25% Q4 PRO FORMA EBITDA GROWTH FROM USA'S OPERATING BUSINESSES 34% EBITDA GROWTH BUDGETED FOR OPERATING BUSINESSES FOR FULL YEAR 2002

NEW YORK, January 29, 2002 - USA Networks, Inc. (NASDAQ: USAI), to be renamed USA Interactive upon closing of the contribution of USA Entertainment to a joint venture to be controlled by Vivendi Universal, reported results today for its

quarter ended December 31, 2001. Highlights are presented on a pro forma comparative Q4 basis, reflecting the pending Expedia and Vivendi transactions.

- O USA'S INTERACTIVE OPERATING BUSINESSES increased revenue by 17% to \$937.8 million and EBITDA by 25% to \$149.0 million. Total revenue increased by 14% to \$1,030 million and total EBITDA increased by 33% to \$120.3 million.
- O HSN increased its U.S. revenue by 9% to \$495.3 million and EBITDA by 3% to \$75.7 million, as expected, while reducing inventory levels by \$30.1 million, or 14%, to \$156.5 million, during the year. As evidenced that HSN is on track for a strong year, its U.S. revenue in January 2002 is up approximately 20% versus January 2001.
- O HOTEL RESERVATIONS NETWORK increased revenue by 42% to \$141.7 million and EBITDA by 30% to \$22.9 million. HRN added a record number of properties, 667, and increased its number of affiliates to over 23,800 during Q4. HRN is already having an outstanding 2002, having sold a record \$2.5 million in hotel rooms on January 9th.
- O TICKETMASTER increased ticketing revenue by 7% to \$131.8 million although EBITDA declined by 12%, primarily due to reduced profitability in selected international operations; declines in software sales which are sensitive to economic conditions; and the inclusion of Reserve America, a seasonal business. Ticketmaster also launched TICKETFAST -TM-, for print-at-home ticketing, and Ticketmaster Marketplace -TM-, a service for buying, selling and forwarding tickets.
- o EXPEDIA (transaction pending) increased revenue by 84% to \$81.8 million and reversed an EBITDA loss of \$2.9 million in Q4 2000 to an EBITDA profit of \$22.2 million. Expedia took the lead among online travel agencies, with \$704 million in gross bookings in Q4.
- o MATCH, one of the company's fastest-growing assets, increased revenue by 145% to \$17.6 million and EBITDA by 451% to \$7.6 million. Match ended Q4 with total paid subscribers of 382,150, an increase of 51% over Q3.
- O USA is filing its REVISED BUDGET with the SEC, based on its strong fourth quarter results and additional information regarding the state of the travel and leisure markets. The revised budget projects EBITDA for USA's Interactive Operating Businesses to grow by 34% to \$648 million and total EBITDA to grow by 69% to \$607 million in 2002.
- O USA also today reiterated its goal of reaching 20% OF INTERACTIVE COMMERCE over the next several years through a combination of organic growth, investing in new initiatives, and significant acquisition activity. USA is filing material with the SEC, pursuant to Reg FD, which contains more detail on its strategy and goals.
- O USA ENTERTAINMENT (which is not reflected in the comparative pro forma results due to its pending contribution to a joint venture to be controlled by Vivendi Universal) Operating Businesses decreased revenue by 15% to \$357.0 million and EBITDA by 16% to \$126.8 million, due largely to a continuing weak advertising market.

SEE IMPORTANT FOOTNOTES AT END OF THIS RELEASE.

### MEDIARELEASE

152 West 57th Street, 42nd Floor New York, New York 10019 212.314.7300 Fax 212.314.7309

2 of 9

### FINANCIAL RESULTS

On a comparative pro forma basis reflecting pending transactions, USA reported the following:

(\$ IN MILLIONS)	PRO FORMA Q4 01	PRO FORMA Q4 00	GROWTH
DEVENUES OPERATING BUSTNESSES			
REVENUES - OPERATING BUSINESSES			
HSN - U.S	\$495.3	\$455.8	9%
Ticketing	131.8	122.7	7%
Hotel Reservations Network	141.7	100.0	42%
Expedia (TRANSACTION PENDING)	81.8	44.4	84%
Precision Response	69.8	72.1	(3%)
Match.com	17.6	7.2	145%
SUB-TOTAL - OPERATING	937.8	802.2	17%
REVENUES - EMERGING BUSINESSES			
	10.0	44.0	
Citysearch and related	10.3	14.0	
ECS / Styleclick	12.5	13.5	
HSN - International and other (d)	82.2	83.4	

SUB-TOTAL - EMERGING	104.9	110.9	
Foreign exchange conversion (a) Disengaged HSN homes (c) Intersegment elimination	(10.2)  (2.2)	(11.8) 6.2	
TOTAL	\$1,030.3 ======	\$907.5 =====	14% ====
EBITDA - OPERATING BUSINESSES			
HSN - U.S	\$75.7	\$73.8	3%
Ticketing	21.5	24.4	(12%)
Hotel Reservations Network	22.9	17.6	30%
Expedia (TRANSACTION PENDING)	22.2	(2.9)	NM
Precision Response	6.2	11.0	(44%)
Match.com	7.6	1.4	451%
Corporate and other	(7.0)	(6.0)	NM
SUB-TOTAL - OPERATING	149.0	119.4	25%
EBITDA - EMERGING BUSINESSES			
Citysearch and related	(9.9)	(12.4)	
ECS / Styleclick	(7.8)	(16.7)	
HSN - International and other (d)	(7.7)	4.1	
SUB-TOTAL - EMERGING	(25.4)	(25.1)	
Non-recurring items (b)	(3.1)	` ,	
Foreign exchange conversion (a)	(0.2)	(1.5)	
Disengaged HSN homes (c)		0.9	
TOTAL	\$120.3	\$90.5	33%
TOTALLITTICITIES	=======	=====	====

- o Includes pro forma results for Expedia, the acquisition of which is expected to close in February 2002. Does not include results for USA Entertainment, the contribution of which to a joint venture with Vivendi Universal is expected to close by Q2 2002. Excludes results from USA Broadcasting, the sale of which to Univision was completed in August 2001.
- O EBITDA is defined as operating income plus (1) depreciation and amortization, (2) amortization of cable distribution fees (\$14.6 million & \$11.0 million, respectively), (3) amortization of non-cash distribution, marketing, and compensation expense, and (4) disengagement related payments to cable operators and marketing expenses (\$4.1 million) related to the transfer of HSN's distribution to cable (which has been accomplished).
- (a) In order to present comparable results for HSN Germany, the results have been translated from Euros to U.S. dollars at a constant exchange rate.
- (b) Represents non-recurring costs related to restructuring operations at HSN,
- HSN International and PRC, including costs for employee terminations.

  (c) Reflects estimated results generated by homes lost by HSN following the sale of USA Broadcasting to Univision.
- (d) HSN International and other includes primarily Home Shopping Espanol and HSN Germany. USA was premature in its inclusion previously of HSN Germany as an Operating Business. Although we believe that HSN Germany will be profitable this year (and exceed its performance from last year), it continues to experience significant growing pains and is not close to operating at a stable, consistent basis (although there could be future variations in results). We, therefore, intend to include HSN Germany as part of HSN International and other for the foreseeable future, and we do not intend to move it back to an Operating Business based on any short-term improvement in results. For the fourth quarter, HSN Germany's sales and EBITDA were \$75.2 million and \$1.7 million, respectively, as compared to \$74.0 million and \$9.0 million, respectively, in the year ago period. We believe this change will result in a better understanding of the results of our Operating Businesses taken as a whole.

-- More --

3 of 9

CASH NET INCOME AND EARNINGS PER SHARE

	PRO FORMA FOR VIVENDI AND EXPEDIA TRANSACTIONS (A) (C)		•		CURRENT STRUCTURE (b) ACTUAL PRO FORMA	
	Q4 01	Q4 00 	Q4 01	Q4 00 (D)		
Cash net income per share - diluted	0.10 (0.06)	0.09 (0.16)	0.04 (0.13)	0.13 (0.09)		

- (a) Excluding one-time income / (expense) of (\$17.6 million), pre-tax in Q4 '01, and (\$184.4 million), pre-tax, in Q4 '00, including the write-down of Styleclick goodwill in Q4 '00 of (\$145.6 million), pre-tax.
   (b) Excluding one-time income / (expense) of (\$25.7 million), pre-tax in Q4
- (b) Excluding one-time income / (expense) of (\$25.7 million), pre-tax in Q4 '01, including \$8.1 million related to the Entertainment operations, and (\$184.4 million), pre-tax, in Q4 '00, including the write-down of Styleclick goodwill in Q4 '00 of (\$145.6 million), pre-tax.
- (c) Presented based upon net income available to common shareholders, giving effect to the preferred dividend related to the Expedia transaction.
- (d) Amounts based on net income before loss from discontinued operations in Q4  $^{\circ}$ 00 of \$18.0 million.

Cash net income ("CNI") is defined as net income plus (1) amortization of non-cash distribution, marketing, and compensation expense (2) amortization of goodwill and intangibles and (3) minority interest related to Holdco, minus the 1.4% PIK dividend on the \$1.75 billion preferred security (\$24.5 million, pre-tax). Shares outstanding to compute CNI EPS is defined as actual shares outstanding plus 33.2 million shares of Holdco that are exchangeable into USA common stock minus 56.6 million shares of common stock held by Vivendi, as the Company believes these shares should be viewed as treasury, although the amount of shares treated as treasury will be lower at stock prices greater than \$40.82, as discussed in USA's 8-K filing with the SEC dated December 17, 2001. Related to Holdco, the Company intends to issue common stock for all remaining exchangeable shares upon completion of the Vivendi transaction. CNI EPS amounts are shown on a diluted basis, including the impact of dilutive securities.

#### ADOPTION OF NEW ACCOUNTING RULES FOR GOODWILL

Effective January 1, 2002, all calendar year companies will be required to adopt FAS 142, the new accounting rules for goodwill. The new rules eliminate amortization of goodwill and other intangible assets with indefinite lives and establish new measurement criterion for these assets. Although it has not completed its assessment, the Company anticipates a write-off of \$325 million to \$425 million primarily related to the Citysearch and Precision Response (PRC) businesses. Although Citysearch and PRC are expected to generate positive cash flows in the future, due to cash flow discounting techniques required by the new rules, the future cash flows do not support current carrying values. The expected range for the Citysearch write-off is \$75 million to \$125 million and for PRC \$250 million to \$300 million. The rules are expected to reduce USA's annual amortization expense by approximately \$230 million.

-- More --

4 of 9

### ELECTRONIC RETAILING HIGHLIGHTS

 ${\sf HSN's}$  EBITDA increased by 3% to \$75.7 million on 9% higher revenue of \$495.3 million in the United States.

- o In a challenging environment, HSN continues to grow faster than virtually every major traditional retailer. In fact, HSN had one of its best quarters ever in terms of new business, adding approximately 735,000 new customers during 04.
- o As compared to Q4 2000, EBITDA grew slower than revenue due to the build out its new California fulfillment facility to reduce shipping times to west coast customers, investments in alternative distribution channels, and continuing technology investments in HSN.com as the business scales.
- O HSN.com, which now represents approximately 10% of HSN's U.S. sales, grew revenue by 125% in Q4, generating more sales than in all of 2000. Its affiliate program, which began in August, now includes more than 3,000 affiliates.
- off-air sales (including continuity, upsells, waitlist, and SHOP THE SOAPS), which require little or no HSN TV airtime, generated more than \$100 million in sales during 2001, and are expected to grow by more than 25% in 2002.
- o In partnership with Carnival Cruise Lines and celebrity host Suzanne Somers, HSN's GODDESS CRUISE event generated 1,100 cabin bookings in 36 hours, becoming the fastest selling cruise in Carnival's history. And during the cruise, travelers placed more than 2,000 orders with HSN.
- O HSN recently announced deals with star personalities. Christopher Lowell, noted home authority and Emmy-winning host of the Discovery Channel's THE CHRISTOPHER LOWELL SHOW, will debut an exclusive line of home makeover items; Christine Alt, celebrity plus-size fashion model, will introduce an exclusive new collection of clothing for women of all sizes; and Michael Corbett, host of the syndicated television programs EXTRA! And EXTRA!'S MANSIONS AND MILLIONAIRES, is launching a new line of indoor and outdoor home essentials.
- o HSN has also expanded its exclusive product line offerings in conjunction with Betty Crocker, Serta, Coleman, Hewlett Packard, Panasonic, Major League Baseball, Hoover, RCA, and Cosmopolitan, which will launch an exclusive line of personal care products featuring guest appearances by the magazine's beauty editors.

	Q4 01	Q4 00	GROWTH
Unite objected (TN MTLLTONG)	44.4	40.0	4.40/
Units shipped (IN MILLIONS)	11.4	10.0	14%
Gross profit % *	33.9%	33.6%	
Return rate	17.9%	18.8%	
Average price point	\$47.36	\$51.59	
Product mix:			
Homegoods	53%	54%	
Jewelry	25%	24%	
Health / Beauty	10%	10%	
Apparel / Accessories	12%	12%	
* Gross margin increase is due to the inclusion of a sma	ıll catalogue		
operation in Q4 2001. Without the catalogue business, HS would have been 33.2%.	SN's gross marg	ins	
HSN cable / DBS homes (IN MILLIONS @ 12/31)	73.4	65.9	11%
HSN total homes (IN MILLIONS @ 12/31)	83.0	77.1	8%
HSN total homes pro forma disengagement (IN MILLIONS)	72.6		3,0

### HSN - INTERNATIONAL AND OTHER

- HSN International and other includes primarily Home Shopping Espanol and HSN Germany.
- o System integration and operational challenges continued to adversely impact revenue and EBITDA growth at HSN Germany, which generated \$1.7 million in EBITDA during Q4, down from \$9 million in the year-ago period.
- o During 2001, HSN expanded its global leadership, launching new services in the United Kingdom, Belgium, the Netherlands, and Mexico.

TV HOL	JSEHOLDS		AVG. LIVE HRS.	
12/01	12/00	GROWTH	DAILY 12/01	STAKE
(IN MILL	.IONS @ 12/3	31)		
29.7 5.8 2.4	29.3 5.1 	0.4 0.7 2.4	16 hours 18 hours 4 hours	42% 100% 100%
9.4 3.5 3.5	18.9 9.2 6.0  1.4	10.0 2.4 3.4 3.5 2.1	10 hours 16 hours 11 hours 8 hours 5 hours	21% 30% 41% 47% 47% 47%
	12/01 (IN MILL 29.7 5.8 2.4 28.9 11.6 9.4 3.5	29.7 29.3 5.8 5.1 2.4  28.9 18.9 11.6 9.2 9.4 6.0 3.5 3.5 1.4	12/01 12/00 GROWTH  (IN MILLIONS @ 12/31)  29.7 29.3 0.4 5.8 5.1 0.7 2.4 2.4  28.9 18.9 10.0 11.6 9.2 2.4 9.4 6.0 3.4 3.5 3.5 3.5 1.4 2.1	12/01 12/00 GROWTH DAILY 12/01  (IN MILLIONS @ 12/31)  29.7 29.3 0.4 16 hours 5.8 5.1 0.7 18 hours 2.4 2.4 4 hours  28.9 18.9 10.0 10 hours 11.6 9.2 2.4 16 hours 9.4 6.0 3.4 11 hours 3.5 3.5 8 hours 3.5 1.4 2.1 5 hours

-- More --

6 of 9

## INFORMATION & SERVICES HIGHLIGHTS

TICKETMASTER increased ticketing revenue by 7% to \$131.8 million as EBITDA declined by 12%, primarily due to reduced profitability in selected international operations; declines in software sales which are more sensitive to economic conditions; and the inclusion of Reserve America, which was profitable on an EBITDA basis for the year, but due to seasonality loses money in the fourth quarter.

- o Ticketmaster launched TICKETFAST -TM-, for print-at-home ticketing, and Ticketmaster Marketplace -TM-, a ticket exchange service for buying, selling and forwarding tickets.
  - Online ticket sales accounted for 33.9% of total tickets sold by Ticketmaster, compared to 27.9% in Q4 '00.
- o MATCH.COM increased the number of paying subscribers to 382,150, a 144% increase from one year ago, and a 51% increase over Q3. Match.com earned

\$7.6 million in EBITDA in Q4. CITYSEARCH was named the Best Cityguide 2002 by Yahoo! Internet Life and was ranked among the Top 100 Websites by PC Magazine.

	Q4 01 	Q4 00 	GROWTH	
Number of tickets sold (IN MILLIONS)  Gross value of tickets sold (IN MILLIONS)  Revenue per ticket	,		8.6% 11.3% 2.2% ROTHERS, RADIO DISNEY ON ICE	

EXPEDIA (transaction pending) increased EBITDA to \$22.2 million, on 84% higher revenue of \$81.8 million.

- Expedia led all online travel agencies for the first time with \$704 million in gross bookings in Q4.
- Expedia was named Best Overall Travel Site by Yahoo! Internet Life.
- Expedia announced the acquisition of Classic Custom Vacations, the biggest 0 high-end vacation packager to Hawaii. Expedia introduced visa and passport service for travelers and opened the
- "Travel Right" Cafe in LAX.

		Q4 01 Q4 00	Q4 00 GROW	GROWTH
Gross bookings (IN 000S)	\$704	\$475	48%	
Total transactions (IN 000S)	2,229	1,318	69%	
Average Media Metrix reach (IN 000S)	9,238	5,417	70%	
Expedia.com conversion	5.2%	6.0%		
New purchasing customers (IN 000S)	870	504	73%	
Unique purchasing customers (IN 000S)	1,383	790	75%	
Cumulative purchasing customers (IN 000S)	6,294	2,932	115%	

SEE IMPORTANT FOOTNOTES AT END OF THIS RELEASE.

-- More --

7 of 9

## INFORMATION & SERVICES HIGHLIGHTS (CONTINUED)

HOTEL RESERVATIONS NETWORK increased EBITDA by 30% to \$22.9 million on 42% higher revenue of \$141.7 million.

- HRN added a record number of hotel properties, 667, to total over 4,500 properties.
- HRN completed the acquisition of AceNet, a leading hotel consolidator in Atlantic City. HRN now has over 23,800 mostly-exclusive affiliates under contract.

	Q4 01	Q4 00 	GROWTH
Hotel room nights sold		699,900 16,200	70% 47%
PropertiesCities served (AS OF 12/31)	4,567 178	2,600 97	76% 84%

PRECISION RESPONSE decreased EBITDA by 44% to \$6.2 million on 3% lower revenue of \$69.8 million.

PRC's business continued to be adversely affected by an economy-related slowdown in the outsourcing of customer care programs, particularly in the telecom and financial services industries. In addressing this, the Company engaged in cost reduction initiatives during Q4 to better

position itself for 2002. PRC signed consumer service deals with Schwan's and Household Credit, both of which will commence in 2002.

#### ENTERTAINMENT HIGHLIGHTS

USA NETWORK decreased EBITDA by 20% to \$84.9 million on 7% lower revenue of \$184.7 million.

- USA finished the year tied for second place among all basic cable networks in primetime with a 1.7 rating.
- USA averaged a 1.5 primetime rating in Q4 '01. 0
- 0
- The PRIMETIME MOVIE increased delivery of Adults 18-34 by 18%. PRANCER RETURNS earned a 3.0 rating as USA's highest rated Original Movie 0 in 04 '01.

SCI FI decreased EBITDA by 13% to \$26.1 million on 8% lower revenue of \$71.4 million.

- SCI FI averaged a 0.7 rating in primetime and its average household delivery decreased by 8% to 524,000. Excluding the effects in Q4 `00 of SCI FI's hit mini-series DUNE, SCI FI's average household delivery decreased by
- SCI FI continues to have the highest concentration of adult viewers 25-54 of any network on TV, while ranking in the top 10 among basic cable networks in its delivery of Adults, Women and Men 25-54 and Adults and Men

STUDIOS USA, net, increased EBITDA by 3% to \$15.8 million on 30% lower revenue of \$100.9 million.

- LAW & ORDER is generating the highest ratings in its 12-year history, averaging 18.9 million viewers weekly on NBC this season, ranking as the fifth highest rated television series.
- LAW & ORDER: CRIMINAL INTENT, airing on NBC, was the most watched new primetime series in the November sweeps.
  LAW & ORDER: SPECIAL VICTIMS UNIT, airing on NBC, is the most watched
- show in Friday primetime.
- THE DISTRICT, airing on CBS, continues as the most watched show in Saturday primetime.
- MAURY is the #2 talk show among Women 18-49, averaging a 2.3 rating in
- this demographic during the sweeps.
  CROSSING OVER WITH JOHN EDWARD is this season's highest rated new daily O first-run syndicated series.

-- More --

8 of 9

## ENTERTAINMENT HIGHLIGHTS (CONTINUED)

CABLE AND STUDIOS:	Q4 01	Q4 00	GROWTH
Revenue (\$ IN MILLIONS):			
USA NetworkSCI FIStudios, net	\$184.7	\$199.4	(7%)
	71.4	77.8	(8%)
	100.9	145.0	(30%)
Total	\$357.0	\$422.2	(15%)
	=====	=====	=====
EBITDA (\$ IN MILLIONS):  USA Network  SCI FI  Studios, net	\$84.9	\$105.6	(20%)
	26.1	30.2	(13%)
	15.8	15.3	3%
Total	\$126.8	\$151.1	(16%)
	=====	=====	=====
Households (IN MILLIONS @ 12/31):			
USA NetworkSCI FIAdvertising and other revenue / affiliate revenue:	85.2	79.9	7%
	76.4	66.7	15%
USA Network mixSCI FI mix	48:52 59:41	57:43 67:33	

### USA FILMS

USA Films' theatrical releases in Q4 were THE MAN WHO WASN'T THERE and GOSFORD PARK. THE MAN WHO WASN'T THERE was nominated for three GOLDEN GLOBES, including Best Picture (Drama) and Best Actor (Drama). GOSFORD PARK was nominated for five GOLDEN GLOBES, including Best Picture (Comedy or Musical), and was awarded Best

Director. USA Home Entertainment's release ULTIMATE JORDAN is its best selling sports DVD to date, shipping over 200,000 units.

## SHARES OUTSTANDING, MARKET CAPITALIZATION, NET DEBT

As of January 23, 2002, USA has outstanding 764.7 million shares, including exchangeable securities and treasury method options, with an aggregate market capitalization of \$19.9 billion. Pro forma for the Expedia and Vivendi transactions, USA has outstanding 414.3 million shares, including exchangeable securities and treasury method options, with an aggregate market capitalization of \$10.8 billion. Pro forma shares outstanding excludes Vivendi's remaining 56.6 million shares, as the Company believes these shares should be viewed as treasury, although the amount of shares treated as treasury will be lower at stock prices greater than \$40.82, as discussed in USA's 8-K filing with the SEC dated December 17, 2001.

USA has no net debt and \$550 million in consolidated net cash, including that of its public subsidiaries and an advance receivable to Universal. This excludes the final cash payment on the sale of USA Broadcasting of \$214 million, net of tax, and \$1.6 billion related to the pending Vivendi transaction and Expedia's cash balance of \$250 million.

-- More --

9 of 9

#### ANALYST CONFERENCE CALL

USA Networks, Inc. will audiocast its conference call with analysts and investors discussing the company's fourth quarter financial results on Tuesday, January 29, 2002, at 11:00 a.m. Eastern Time (ET). The live audiocast is open to the public, and a replay will be available approximately one hour after its completion, at WWW.USANETWORKS.COM/INVESTOR.RELATIONS.

#### IMPORTANT DISCLOSURES / LEGEND AND FORWARD LOOKING STATEMENTS / FOOTNOTES

USA and Expedia have filed a joint prospectus/proxy statement and will file other relevant documents concerning USA's acquisition of Expedia with the Securities and Exchange Commission ("SEC"). INVESTORS ARE URGED TO READ THE JOINT PROSPECTUS/PROXY STATEMENT AND ANY OTHER RELEVANT DOCUMENTS FILED OR TO BE FILED IN THE FUTURE WITH THE SEC BECAUSE THOSE DOCUMENTS CONTAIN IMPORTANT INFORMATION. Investors will be able to obtain such documents free of charge at the SEC's website at www.sec.gov. In addition, such documents may also be obtained free of charge by contacting USA Networks, Inc., 152 West 57th Street, New York, New York, 10019, Attention: Investor Relations, or Expedia, Inc., 13810 SE Eastgate Way, Suite 400, Bellevue, WA 98005, Attention: Investor Relations.

USA has filed a preliminary proxy statement and will file other relevant documents concerning USA's contribution of its Entertainment Group to a joint venture with Vivendi Universal and certain related transactions with the Securities and Exchange Commission ("SEC"). INVESTORS ARE URGED TO READ THE PROXY STATEMENT AND ANY OTHER RELEVANT DOCUMENTS FILED OR TO BE FILED IN THE FUTURE WITH THE SEC BECAUSE THOSE DOCUMENTS CONTAIN OR WILL CONTAIN IMPORTANT INFORMATION. Investors will be able to obtain such documents free of charge at the SEC's website at www.sec.gov. In addition, such documents may also be obtained free of charge by contacting USA Networks, Inc., 152 West 57th Street, New York, NY, 10019, Attn: Investor Relations.

INVESTORS SHOULD READ THE PROXY STATEMENT CAREFULLY WHEN AVAILABE BEFORE MAKING ANY VOTING OR INVESTMENT DECISION CONCERNING THE PROPOSED TRANSACTIONS.

USA and its directors and officers may be deemed to be participants in the solicitation of proxies from USA shareholders to adopt the agreement providing for USA's contribution of its Entertainment Group to a joint venture with Vivendi Universal and the other related transactions described therein. A detailed list of the names and interests of USA's directors and executive officers is contained in the definitive proxy statement on Schedule 14A filed by SUA with the SEC on April 9, 2001. Copies of USA filings may be obtained free of charge at the SEC's website at www.sec.gov.

This press release contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are necessarily estimates reflecting the best judgment of the senior management of USA and involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements. These forward-looking statements should, therefore, be considered in light of various important factors, including those set forth herein and in the documents USA files with the Securities and Exchange Commission. Important factors that could cause actual results to differ materially from estimates or projections contained in the forward-looking statements include, without limitation: material adverse changes in economic conditions generally or in the markets served by USA, material changes in inflation, future regulatory and legislative actions affecting USA's operating areas, competition from others, product demand and market acceptance, the ability to protect proprietary information and technology or to obtain necessary licenses on commercially reasonable terms, the ability to expand into and successfully operate in foreign markets, and obtaining and retaining skilled workers and key executives. The words "estimate," "project," "intend," "expect,"

"believe" and similar expressions are intended to identify forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. USA does not undertake any obligation to update or revise these forward-looking statements, whether as a result of new information, future events or any other reason.

The financial, statistical and other information contained in this press release and its attachments is unaudited. USA Network and SCI FI ratings and household delivery data per NMR Galaxy Explorer for NHI defined periods versus comparable periods. Subscriber counts based on Nielsen People Meter Installed Sample, December `01 vs. `00. All ratings within each network's coverage area. Studios' syndicated program ratings per NSS (GAA % where applicable), and broadcast network data per NTI for comparable time periods. Subject to qualifications. Operating metrics in this press release are pro forma for pending Expedia transaction. For operating metrics relating to Expedia, gross bookings represent the total value of travel booked through the Expedia, VacationSpot, and WWTE sites. Transactions represents the number of reservations and purchases transacted through the Expedia and WWTE sites. Average monthly Media Metrix reach represents the unduplicated reach for the Expedia and VacationSpot sites. Conversion represents the monthly average Expedia.com unique monthly purchasers divided by the monthly average Media Metrix reach for the Expedia.com site. Expedia new purchasing customers represents the number of new customers transacting through the Expedia sites in a quarter. Expedia cumulative purchasing customers represents the cumulative number of customers that have ever transacted through the Expedia sites as of the end of a quarter. Expedia quarterly unique purchasing customers represents the number of unique customers transacting through the Expedia sites over the course of a quarter.

#### ABOUT USA NETWORKS, INC.

USA Networks, Inc. (Nasdaq: USAI), to be renamed USA Interactive upon close of its pending transaction with Vivendi Universal, is organized into two groups, the Interactive Group and the Entertainment Group. The Interactive Group consists of Home Shopping Network (including HSN International and HSN Interactive); Ticketmaster (Nasdaq: TMCS), which operates CitySearch and Match.com; Hotel Reservations Network (Nasdaq: R00M); Electronic Commerce Solutions; Styleclick; Precision Response Corporation; and Expedia, Inc. (Nasdaq: EXPE) upon the close of USA's previously announced transaction. The Entertainment Group consists of USA Cable, including USA Network, SCI FI Channel, TRIO, Newsworld International, and Crime; Studios USA, which produces and distributes television programming; and USA Films, which produces and distributes films. On December 17, 2001, USA and Vivendi Universal announced a transaction in which the assets of the Entertainment Group would be contributed to Vivendi Universal Entertainment, a new joint venture.

CONTACTS:

USA COMMUNICATIONS: Ron Sato 212-314-7254 USA INVESTOR RELATIONS:
Roger Clark / Lauren Rosenfield

212-314-7400

USA INTERACTIVE AND SUBSIDIARIES
PRO FORMA FOR THE PENDING EXPEDIA AND VIVENDI TRANSACTIONS
UNAUDITED BUSINESS SEGMENT INFORMATION
(\$ IN THOUSANDS)

PRO FORMA ----- ------- 2001 2000 ---------REVENUES - OPERATING **BUSINESSES Electronic** retailing - U.S. \$ 495,275 \$ 455,840 Ticketing 131,776 122,656 Hotel reservations 141,668 100,014 Online travel (transaction pending) 81,762 44,419 Teleservices 69,752 72,097 Personals 17,561 7,173 -------- SUB-TOTAL 937,794 802,199 REVENUES -EMERGING BUSINESSES Citysearch and related 10,256 14,062 Electronic Commerce Solutions/Styleclick 12,448 13,413 HSN - all consolidated international and other 82,192 83,407 ---------- SUB-TOTAL 104,896 110,882 -------- Furo's

> exchange rate fluctuation (a) (10,242) (11,814)

THREE MONTHS ENDED DECEMBER 31, PRO FORMA

Disengaged HSN homes (b) -- 6,229 Intersegment Elimination (2,180) --TOTAL \$1,030,268 \$ 907,496 EBITDA - OPERATING BUSINESSES (c) Electronic retailing U.S. \$ 75,667 \$ 73,758 Ticketing 21,473 24,419 Hotel reservations 22,858 17,637 Online Travel (transaction pending) 22,205 (2,872) Teleservices 6,221 11,048 Personals 7,604 1,379 Corporate and other (7,027) (5,988) -SUB-TOTAL 149,001 119,381 EBITDA -EMERGING BUSINESSES (c) Citysearch (9,853) (12,426) Electronic Commerce Solutions/Styleclick (7,803) (16,752) HSN all consolidated international and other (7,745) 4,051 ---------- SUB-TOTAL (25, 401) (25, 127) -----Restructuring charge and one-time items (d) (3,075) (3,187) Euro's exchange rate fluctuation (a) (218) (1,454) Disengaged HSN homes (b) -- 856 --------- TOTAL \$ 120,307 \$ 90,469 

- (a) In order to present comparable results for HSN Germany, the results have been translated from Euros to U.S. dollars at a constant exchange rate.
- (b) Reflects estimated results generated by homes lost by HSN following disengagement of USA Broadcasting to Univision.
- (c) EBITDA is defined as operating income plus, (1) depreciation and amortization, (2) amortization of cable distribution fees of \$14,591 and \$10,987, respectively, (3) amortization of non-cash distribution and marketing expense and non-cash compensation expense and (4) disengagement expense of \$4.1 million in Q4 '01.
- (d) Represents non-recurring costs related to restructuring operations and employee terminations.

13

USA INTERACTIVE AND SUBSIDIARIES
PRO FORMA FOR THE PENDING EXPEDIA AND VIVENDI TRANSACTIONS
UNAUDITED BUSINESS SEGMENT INFORMATION
(\$ IN THOUSANDS)

DECEMBER 31, ACTUAL PRO FORMA (a) ---------- 2001 2000 ---------REVENUES - OPERATING **BUSINESSES Electronic** retailing - U.S. \$ 1,658,904 \$ 1,527,042 Ticketing 579,679 518,565 Hotel reservations 536,497 327,977 Online Travel (transaction pending) 296,936 156,656 Teleservices 298,678 282,120 Personals 49,249 29,122 -------- SUB-TOTAL 3,419,943 2,841,482 REVENUES -EMERGING BUSINESSES Citysearch 46,107 50,889 Electronic Commerce

Solutions/Styleclick

TWELVE MONTHS ENDED

319,424 280,985 ---------- SUB-TOTAL 399,761 380,366 ---Euro's exchange rate fluctuation (b) (46,855) (35,271) Disengaged HSN homes (c) -- 6,229 Intersegment Elimination (7,053) -- ----- TOTAL \$ 3,765,796 \$ 3,192,806 EBITDA - OPERATING BUSINESSES (d) Electronic retailing - U.S. \$ 231,507 \$ 229,582 Ticketing 106,248 100,025 Hotel reservations 81,449 52,641 Online Travel (transaction pending) 60,864 (38,770) Teleservices 34,299 44,626 Personals 16,512 6,241 Corporate and other (31, 203) (29, 879) -----TOTAL 499,676 364,466 EBITDA - EMERGING BUSINESSES (d) Citysearch (43,441) (63,879) Electronic Commerce Solutions/Styleclick (53,591) (71,193) HSN all consolidated international and other (22,555) 14,679 ------ SUB-TOTAL (119,587) (120,393) - Restructuring charge and one-time items (e) (20,098) (4,685) Euro's exchange rate fluctuation (b) (1,200) (3,939) Disengaged HSN homes (c) -- 856 ---------- TOTAL \$ 358,791 \$ 236,305 

34,230 48,492 HSN - all consolidated international and other

- (a) Presented as if the acquisitions of Precision Response and Styleclick had occurred at the beginning of the period presented.
- (b) In order to present comparable results for HSN Germany, the results have been translated from Euros to U.S. dollars at a constant exchange rate.
- (c) Reflects estimated results generated by homes lost by HSN following disengagement of USA Broadcasting to Univision.
- (d) EBITDA is defined as operating income plus, (1) depreciation and amortization, (2) amortization of cable distribution fees of \$43,975 and \$36,322, respectively, (3) amortization of non-cash distribution and marketing expense and non-cash compensation expense and (4) disengagement expense of \$4.1 million in Q4 '01.
- (e) Represents non-recurring costs related to restructuring operations and employee terminations and benefits.

14

USA INTERACTIVE AND SUBSIDIARIES
PRO FORMA FOR THE PENDING EXPEDIA AND VIVENDI TRANSACTIONS
UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(\$ IN THOUSANDS, EXCEPT PER SHARE DATA)

907,496

```
Operating
 costs and
 expenses:
   Costs
 related to
  revenues
   667,944
602,673
Other costs
and expenses
  242,017
   214,354
Disengagement
 costs (a)
  4,052 --
Amortization
of non cash
distribution
    and
 marketing
expense (b)
6,518 7,099
Amortization
of non cash
compensation
expense (c)
4,793 12,497
Amortization
  of cable
distribution
fees 14,591
   10,987
Depreciation
    and
amortization
  119,502
306,498 ----
-----
   Total
 operating
 costs and
  expenses
 1,059,417
1,154,108 --
------
  -----
 Operating
   income
  (29, 149)
  (246,612)
  Interest
expense, net
   (4,017)
1,418 Other,
 net 8,940
19,149 -----
_____
   -----
  Earnings
   before
income taxes
and minority
  interest
  (24, 226)
 (226,045)
 Income tax
  expense
  (18,671)
  (20,564)
  Minority
  interest
   12,663
82,572 -----
----- Loss
   before
 preferred
 dividend $
 (30, 234)$
 (164,037)
 Preferred
dividend (d)
   (3,265)
(3,265) ----
 ----- Net
    loss
available to
   common
shareholders
$ (33,499) $
```

(167, 302)======== Net loss available to common shareholders ex. one time charges (e) \$ (25,145) \$ (63,627)======== Cash net income available to common shareholders, excluding one-time charges \$ 40,514 \$ 37,644 ======== Weighted average basic shares 412,753 403,878 ========= ======== Weighted average CNI shares 410,485 401,400 ========= ======== **EPS** AVAILABLE TO COMMON **SHAREHOLDERS** Basic and diluted loss per share \$ (.08)\$ (.41)======== Basic loss per share, excluding one-time charges \$ (.06) \$ (.16)========= ======== Cash net income per share. excluding one-time charges \$ .10 \$ .09 ======== ======== EBITDA (F) \$ 120,307 \$ 90,469 ======== =========

- (a) Represents costs incurred related to the disengagement of HSN from the USA Broadcasting stations. Amounts primarily relate to payments to cable operators and related marketing expenses in the disengaged markets.
- (b) Amortization of warrants and stock issued in exchange for distribution and marketing services.
- (c) Expense relates to the Company's bonus stock purchase program, restricted stock awards and certain stock option grants. (d) In relation to the pending Expedia transaction, the Company will issue preferred stock with a dividend of 1.99%, payable in cash or stock.
- (e) Represents non-recurring costs related to restructuring operations at HSN, HSN International and PRC, including costs for employee terminations.
- (f) EBITDA is defined as operating income plus, (1) depreciation and amortization, (2) amortization of cable distribution fees of \$14,591 and \$10,987, respectively, (3) amortization of non-cash distribution and marketing expense and non-cash compensation expense and (4) disengagement expense of \$4.1 million in Q4 '01.

USA INTERACTIVE AND SUBSIDIARIES
PRO FORMA FOR THE PENDING EXPEDIA AND VIVENDI TRANSACTIONS
UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(\$ IN THOUSANDS, EXCEPT PER SHARE DATA)

```
TWELVE
MONTHS ENDED
DECEMBER 31,
 PRO FORMA
   (a) PRO
 FORMA (a)
(b) -----
2001 2000 --
 -----
-----
   ----
 Revenues,
   net $
 3,765,796 $
 3,192,806
 Operating
 costs and
 expenses:
    Costs
 related to
  revenues
 2,424,580
 2,117,995
Other costs
and expenses
   982,425
   838,506
Disengagement
 costs (c)
4,052 --
Amortization
of non cash
distribution
    and
 marketing
expense (d)
   26,384
   11,665
Amortization
of non cash
compensation
expense (e)
   24,204
   76,941
Amortization
of cable
distribution
fees 43,975
   36,322
Depreciation
    and
amortization
  493,959
648,408 ----
   Total
 operating
 costs and
  expenses
 3,999,579
3,729,837 --
------
  -----
 Operating
   income
  (233,783)
(537,031)
  Interest
expense, net
   (8,902)
   (2,504)
 Other, net
   92,664
174,145 ----
  Earnings
```

before income taxes and minority

```
interest
 (150,021)
(365,390)
 Income tax
  expense
  (65, 182)
 (120, 217)
  Minority
  interest
   69,285
161,642 ----
----- Loss
  before
 preferred
 dividend $
(145,918) $
 (323, 965)
 Preferred
dividend (f)
 $ (13,059)
(13,059) ---
----- Net
   loss
available to
   common
shareholders
$ (158,977)
$ (337,024)
========
========
  Net loss
available to
   common
shareholders
ex. one time
charges (g)
($ 131,556)
($ 275,337)
=========
========
  Cash net
   income
available to
   common
shareholders,
 excluding
  one-time
 charges $
 137,939 $
   51,581
========
========
  Weighted
average
basic shares
409,715
  395,302
========
========
  Weighted
average CNI
   shares
  414,962
  403,379
========
========
    EPS
AVAILABLE TO
   COMMON
SHAREHOLDERS
 Basic and
diluted loss
per share $
  (.39)$
(.85) -----
----- Basic
  loss per
   share,
 excluding
 one-time
 charges $
  (.32) $
   (.70)
=========
========
  Cash net
 income per
   share,
 excluding
```

one-time charges \$ .33 \$ .13 ======== ======== EBITDA (h) \$ 358,791 \$ 236,305 ========= ========

Presented as if the merger of Ticketmaster and TMCS had occurred at the (a) beginning of the period presented. The merger has no impact on revenues or EBITDA. Pro forma results reflect the impact of the merger on minority interest and income taxes.

Presented as if the acquisitions of Precision Response and Styleclick had (b) occurred at the beginning of the period presented.

Represents costs incurred related to the disengagement of HSN from the USA (c) Broadcasting stations. Amounts primarily relate to payments to cable operators and related marketing expenses in the disengaged markets.

(d) Amortization of warrants and stock issued in exchange for distribution and marketing services.

Expense relates to the Company's bonus stock purchase program, restricted (e) stock awards and certain stock option grants.

(f) In relation to the pending Expedia transaction, the Company will issue preferred stock with a dividend of 1.99%, payable in cash or stock. Represents non-recurring costs related to restructuring operations at HSN,

(g) HSN International and PRC, including costs for employee terminations.

(h)  $\ensuremath{\mathsf{EBITDA}}$  is defined as operating income plus, (1) depreciation and amortization, (2) amortization of cable distribution fees of \$43,975 and \$36,322, respectively, (3) amortization of non-cash distribution and marketing expense and non-cash compensation expense and (4) disengagement expense of \$4.1 million in Q4 '01.

16

USA INTERACTIVE AND SUBSIDIARIES EPS AND CASH NET INCOME RECONCILIATION INFORMATION UNAUDITED (\$ IN THOUSANDS, EXCEPT PER SHARE DATA)

THREE MONTHS ENDED DECEMBER 31, PRO FORMA PRO FORMA ------ 2001 2000 ------BASIC LOSS PER SHARE: Net loss before preferred dividend \$ (30,234) \$(164,037) Preferred Dividend (3,265) (3,265) ------ ---- Net loss available to common shareholders (\$ 33,499) (\$167,302) shares 412,753 403,878 ======== ===== Basic loss per share before preferred dividend \$ (.07) \$ (.41) ------ Basic loss per share before preferred dividend, ex. one-time items \$ (.05) \$ (.15) ======= ======== -------- Basic loss per share available to common shareholders \$ (.08) \$ (.41) ======== ====== Basic loss per share available to common shareholders, ex. one-time items \$ (.06) \$ (.16) ===========

\_\_\_\_\_\_ CASH NET INCOME: Net loss available to common shareholders (\$ 33,499) (\$167,302) Impact of non-cash items, net of tax and minority interest 68,743 208,525 1.4% PIK dividend (b) (3,721) (3,721) Minority Interest (843) (9,018) ------ CASH NET INCOME 30,680 28,484 Impact of unusual items, net of tax and minority interest (a) 9,834 9,159 ------ CASH NET INCOME, EXCLUDING UNUSUAL ITEMS ====== Cash net income per share \$ .07 \$ .07 ======= Cash net income per share, excluding unusual items (a) \$ .10 \$ .09 =========

\_\_\_\_\_\_\_ RECONCILIATION OF BASIC AND CASH NET INCOME OUTSTANDING SHARES Basic weighted average shares 412,753 403,878 Exchangeable Holdco shares 33,217 33,217 Treasury Method Stock Options 21,126 20,916 Vivendi 

Excludes one time charges and non-operating gains. (a)

Cash net income shares exclude Vivendi's remaining 56.6 million shares, as the Company believes these shares should be viewed as treasury, although the amount of treasury shares will be lower at stock prices greater than \$40.82, as discussed in the Company's 8-K filing with the SEC dated December 17, 2001. The 1.4% PIK dividend on the preferred security that relates to these shares has been deducted from net income.

\_\_\_\_\_\_

17

USA INTERACTIVE AND SUBSIDIARIES EPS AND CASH NET INCOME RECONCILIATION INFORMATION UNAUDITED

(\$ IN THOUSANDS, EXCEPT PER SHARE DATA)

TWELVE MONTHS ENDED DECEMBER 31, PRO FORMA PRO FORMA ------ 2001 2000 ------BASIC LOSS PER SHARE: Net loss before preferred dividend \$(145,918) \$(323,965) Preferred Dividend (13,059) (13,059) ------ Pet loss available to common shareholders (\$158,977) (\$337,024)

Impact of unusual items, net of tax and minority interest (a) 27,421 61,687 ------(.82) ------ Basic loss per share before preferred dividend, ex. one-time items \$ (.29) \$ (.39) \$ (.85) ======== ====== Basic loss per share available to common shareholders, ex. one-time items \$ (.32) \$ (.70) ========== \_\_\_\_\_\_\_

CASH NET INCOME: Net loss available to common shareholders (\$158,977) (\$337,024) Impact of non-cash items, net of tax and minority interest 286,925 441,402 1.4% PIK dividend (b) (14,884) (14,884) Minority Interest (4,937) (2,171) ------ CASH NET INCOME 108,127 87,323 Impact of unusual items, net of tax and minority interest (a) 29,812 (35,742) ------ CASH NET INCOME, EXCLUDING UNUSUAL ======= Cash net income per share \$ .26 \$ .22 ======== Cash net income per share, excluding unusual items (a) \$ .33 \$ .13 ========

RECONCILIATION OF BASIC AND CASH NET INCOME OUTSTANDING SHARES Basic weighted average shares 409,715 \_\_\_\_\_\_

-----

Excludes one time charges and non-operating gains.

(a) (b) Cash net income shares exclude Vivendi's remaining 56.6 million shares, as the Company believes these shares should be viewed as treasury, although the amount of treasury shares will be lower at stock prices greater than \$40.82, as discussed in the Company's 8-K filing with the SEC dated December 17, 2001. The 1.4% PIK dividend on the preferred security that relates to these shares has been deducted from net income.

\_\_\_\_\_\_

18

USA NETWORKS, INC. AND SUBSIDIARIES BUSINESS SEGMENT INFORMATION - CONTINUING OPERATIONS UNAUDITED (\$ IN THOUSANDS)

THREE MONTHS ENDED DECEMBER 31, ACTUAL ---- 2001 2000 ------- ----- REVENUES -OPERATING BUSINESSES Cable and studios \$ 357,053 \$ 422,133 Electronic retailing U.S. 495,275 455,840 Ticketing 131,776 122,656 Hotel reservations 141,668 100,014 Teleservices 69,752 72,097 Personals 17,561 7,173 -------- SUB-TOTAL 1,213,085 1,179,913 REVENUES -**EMERGING BUSINESSES** Citysearch and related 10,256 14,062 Electronic Commerce Solutions/Styleclick 12,448 13,413 HSN - all consolidated international and other 82,192 83,407 USA Films 37,476 20,536 Trio, NWI, Crime, other emerging media 5,961 7,470 ----- SUB-TOTAL 148,333 138,888 --------Euro's exchange rate fluctuation (a) (10,242) (11,814) Disengaged HSN homes (b) -- 6,229 Intersegment Elimination (4,701) -- ----- TOTAL \$ 1,346,475 \$ 1,313,216 EBITDA - OPERATING BUSINESSES (c) Cable and

studios \$ 126,855 \$ 151,102 Electronic retailing - U.S. 75,667 73,758 Ticketing 21,473 24,419 Hotel reservations 22,858 17,637 Teleservices 6,221 11,048

Personals 7,604 1,379 Corporate and other (7,027) (5,988) ---------- SUB-TOTAL 253,651 273,355 EBITDA -EMERGING BUSINESSES (c) Citysearch (9,853) (12,426) Electronic Commerce Solutions/Styleclick (7,803) (16,752) HSN all consolidated international and other (7,745) 4,051 USA Films 1,930 (621) Trio, NWI, Crime, other emerging media (4,359) (2,518) -------- SUB-TOTAL (27,830) (28,266) -Restructuring charge and one-time items (d) (6,249) (3,187) Euro's exchange rate fluctuation (a) (218) (1,454) Disengaged HSN Homes (b) -- 856 Intersegment Elimination (2,521) -- --TOTAL \$ 216,833 \$ 241,304 

- (a) In order to present comparable results for HSN Germany, the results have been translated from Euros to U.S. dollars at a constant exchange rate.
- (b) Reflects estimated results generated by homes lost by HSN following disengagement of USA Broadcasting to Univision.
- (c) EBITDA is defined as operating income plus, (1) depreciation and amortization, (2) amortization of cable distribution fees of \$14,591 and \$10,987, respectively, (3) amortization of non-cash distribution and marketing expense and non-cash compensation expense and (4) disengagement expense of \$4.1 million in Q4 '01.
- (d) Represents non-recurring costs related to restructuring operations and employee terminations.

19

DECEMBER 31, ACTUAL PRO FORMA (a) ACTUAL -----2001 2000 2000 -------------- REVENUES - OPERATING BUSINESSES Cable and studios \$ 1,633,130 \$ 1,525,124 \$ 1,525,124 Electronic retailing - U.S. 1,658,904 1,527,042 1,527,042 Ticketing 579,679 518,565 518,565 Hotel reservations 536,497 327,977 327,977 Teleservices 298,678 282,120 212,471 Personals 49,249 29,122 29,122 ---------- --<del>-</del>----------- SUB-TOTAL 4,756,137 4,209,950 4,140,301 REVENUES - EMERGING BUSINESSES Citysearch 46,107 50,889 50,889 Electronic Commerce

Solutions/Styleclick 34,230 48,492 46,603 HSN - all consolidated international and

TWELVE MONTHS ENDED

```
other 319,424
280,985 280,985 USA
Films 167,038 86,084
 86,084 Trio, NWI,
   Crime, other
   emerging media
24,086 20,332 20,332
 SUB-TOTAL 590,885
486,782 484,893 ----
-----
- ----- Euro's
   exchange rate
  fluctuation (b)
 (46,855) (35,271)
(35,271) Disengaged
 HSN homes (c) --
    6,229 6,229
   Intersegment
Elimination (15,360)
    --- TOTAL $
    5,284,807 $
    4,667,690 $
     4,596,152
   =========
====== EBITDA -
OPERATING BUSINESSES
   (d) Cable and
studios $ 616,761 $
 547,684 $ 547,684
Electronic retailing
   - U.S. 231,507
  229,582 229,582
 Ticketing 106,248
  100,025 100,025
Hotel reservations
81,449 52,641 52,641
Teleservices 34,299
   44,626 35,165
  Personals 16,512
    6,241 6,241
Corporate and other
 (31,203) (29,879)
(29,736) -----
  ---- SUB-TOTAL
 1,055,573 950,920
 941,602 EBITDA -
EMERGING BUSINESSES
   (d) Citysearch
(43,441) (63,879)
(63,879) Electronic
     Commerce
Solutions/Styleclick
 (53,591) (71,193)
 (60,227) HSN - all
   consolidated
 international and
 other (22,555)
14,679 14,679 USA
Films 1,973 (6,592)
(6,592) Trio, NWI,
   Crime, other
   emerging media
  (11,467) (7,120)
(7,120) -----
  ---- SUB-TOTAL
(129,081) (134,105)
(123, 139) -----
- -----
     -----
Restructuring charge
and one-time items
(e) (23,272) (4,685)
   (4,685) Euro's
   exchange rate
  fluctuation (b)
  (1,200) (3,939)
 (3,939) Disengaged
HSN homes (c) -- 856
 856 Intersegment
Elimination (8,307)
-- -- -------
-----
--- TOTAL $ 893,713
$ 809,047 $ 810,695
    _____
```

\_\_\_\_\_

- (a) Presented as if the acquisitions of Precision Response and Styleclick had occurred at the beginning of the period presented.
- (b) In order to present comparable results for HSN Germany, the results have been translated from Euros to U.S. dollars at a constant exchange rate.
- (c) Reflects estimated results generated by homes lost by HSN following disengagement of USA Broadcasting to Univision.
- (d) EBITDA is defined as operating income plus, (1) depreciation and amortization, (2) amortization of cable distribution fees of \$43,975 and \$36,322, respectively, (3) amortization of non-cash distribution and marketing expense and non-cash compensation expense and (4) disengagement expense of \$4.1 million in Q4 '01.
- (e) Represents non-recurring costs related to restructuring operations and employee terminations and benefits.

20

USA NETWORKS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
UNAUDITED
(\$ IN THOUSANDS, EXCEPT PER SHARE DATA)

**ENDED** DECEMBER 31, ACTUAL PRO FORMA (a) ACTUAL ---------------2001 2000 2000 ----------Revenues, net \$ 1,346,475 \$ 1,313,216 \$ 1,313,216 **Operating** costs and expenses: Costs related to revenues 831,335 801,302 801,302 Other costs and expenses 298,307 270,610 270,610 Disengagement costs (b) 4,052 -- --Amortization of non cash distribution and marketing expense (c) 6,518 7,099 7,099 Amortization of non cash compensation expense (d) 7,281 5,347 5,347 Amortization of cable distribution fees 14,591 10,987 10,987 Depreciation and amortization 138,275 323,672

323,672 ----

THREE MONTHS

```
Total
 operating
 costs and
  expenses
 1,300,359
 1,419,017
1,419,017 --
-----
 Operating
   income
 46,116
(105,801)
  (105,801)
  Interest
expense, net
  (13,973)
(10,263)
  (10, 263)
 Other, net
  (26,440)
  (18,063)
(18,063) ---
------
------
 -----
  Earnings
   before
income taxes
and minority
  interest
   5,703
 (134,127)
(134,127)
 Income tax
  expense
  (37,686)
  (26, 346)
  (26, 346)
  Minority
  interest
  (24, 965)
   82,933
98,176 ----
-----
-----
----- Net
 loss from
 continuing
 operations
    (e) $
 (56,948) $
 (77,540) $
  (62, 297)
========
=========
========
 Loss from
 continuing
operations,
 excluding
  one-time
charges and
   non-
 operating
 gains (f) ($49,441)
  ($32,901)
  ($11,170)
========
  Cash net
  income,
 excluding
  one-time
charges and
    non-
 operating
  gains $
  33,440 $
 100,112 $
  111,776
========
=========
========
  Weighted
  average
basic shares
   377,139
   368, 264
```

```
========
=========
=========
  Weighted
average cash
 net income
   shares
  760,866
  751,781
  751,781
========
 FPS FROM
 CONTINUING
 OPERATIONS
 Basic loss
per share $
  (.15) $
  (.21) $
   (.17)
=========
=========
========
 Basic loss
 per share,
 excluding
  one-time
charges and
   non-
 operating
  gains $
  (.13)$
  (.09)$
   (.03)
========
=========
========
  Cash net
 income per
   share,
 excluding
  one-time
 charges $
 .04 $ .13 $
    .15
========
=========
========
EBITDA (g) $
 216,833 $
 241,304 $
  241,304
=========
```

========

368,264

(a) Presented as if the merger of Ticketmaster and TMCS had occurred at the beginning of the period presented. The merger has no impact on revenues or EBITDA. Pro forma results reflect the impact of the merger on minority interest and income taxes.

(b) Represents costs incurred related to the disengagement of HSN from the USA Broadcasting stations. Amounts primarily relate to payments to cable operators and related marketing expenses in the disengaged markets.

- (c) Amortization of warrants and stock issued in exchange for distribution and marketing services.
- (d) Expense relates to the Company's bonus stock purchase program, restricted stock awards and certain stock option grants.
- (e) Q4 '00 excludes the results of USA Broadcasting. The results for the discontinued operations was an after tax loss of \$17,988.
- (f) Represents non-recurring costs related to restructuring operations at HSN, HSN International and PRC, including costs for employee terminations.
- (g) EBITDA is defined as operating income plus, (1) depreciation and amortization, (2) amortization of cable distribution fees of \$14,591 and \$10,987, respectively, (3) amortization of non-cash distribution and marketing expense and non-cash compensation expense and (4) disengagement expense of \$4.1 million in Q4 '01.

21

USA NETWORKS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
UNAUDITED
(\$ IN THOUSANDS, EXCEPT PER SHARE DATA)

```
PRO FORMA
 (a) ACTUAL
 PRO FORMA
   (a) (b)
ACTUAL -----
-- 2001 2001
2000 2000 --
-----
 Revenues,
    net $
5,284,807 $
5,284,807 $
4,667,690 $
  4,596,152
 Operating
 costs and
 expenses:
    Costs
 related to
  revenues
 3,208,430
 3, 208, 430
 2,812,382
 2,757,893
Other costs
and expenses
 1, 182, 664
1, 182, 664
 1,046,261
  1,027,564
Disengagement
costs (c)
4,052 4,052
Amortization
of non cash
distribution
     and
 marketing
expense (d)
   26,384
   26,384
11,665
   11,665
Amortization
of non cash
compensation
expense (e)
12,712
12,712
   12,738
   12,738
Amortization
of cable
distribution
fees 43,975
   43,975
   36,322
   36,322
Depreciation
     and
amortization
  565,352
565,352
709,775
693,642 ----
   Total
 operating
 costs and
  expenses
 5,043,569
 5,043,569
 4,629,143
4,539,824 --
 -----
 Operating
   .
income
```

```
241,238
  241,238
   38,547
   56,328
  Interest
expense, net
  (48, 438)
  (48, 438)
(34, 812)
  (34,218)
 Other, net
  (59,636)
  (59,636)
49,291
49,297 ----
-----
-----
  Earnings
   before
income taxes
and minority
  interest
  133,164
133,164
   53,026
   71,407
 Income tax
  expense
 (107, 265)
 (108, 877)
 (102, 921)
 (112, 869)
  Minority
 interest
 (152,487)
 (149, 339)
  (81, 275)
(47, 124) ---
------
------
 Loss from
continuing
 operations
   (f) $
(126,588) $
(125,052) $
(131,170) $
  (88, 586)
==========
========
========
========
 Loss from
continuing
operations,
 excluding
 one-time
charges and
   non-
 operating
 gains (g)
 ($105,516)
 ($103,980)
 ($99,248)
 ($50,177)
==========
========
========
========
 Cash net
  income,
 excluding
 one-time
charges and
   non-
 operating
  gains $
 309,500 $
 311,036 $
 331,312 $
  379,134
==========
=========
========
========
  Weighted
  average
basic shares
```

374,101 374,101 366,045 359,688 ========= \_\_\_\_\_ \_\_\_\_\_ ======== Weighted average cash net income shares 765,343 765,343 753,760 747,403 ========= ========= EPS FROM CONTINUING **OPERATIONS** Basic loss per share \$ (.34)\$ (.33)\$ (.36) \$ (.25)========= ======== Basic loss per share, excluding one-time charges and nonoperating gains \$ (.28)\$ (.28) \$ (.27)\$ (.14)========= ========= ======== Cash net income per share, excluding one-time charges \$ .40 \$ .41 \$ ========= ======== ======== ======== EBITDA (h) \$ 893,713 \$ 893,713 \$ 809,047 \$ 810,695 ========== ======== ========= ========

- (a) Presented as if the merger of Ticketmaster and TMCS had occurred at the beginning of the period presented. The merger has no impact on revenues or EBITDA. Pro forma results reflect the impact of the merger on minority interest and income taxes.
- (b) Presented as if the acquisitions of Precision Response and Styleclick had occurred at the beginning of the period presented.
- (c) Represents estimated costs incurred related to the disengagement of HSN from the USA Broadcasting stations. Amounts primarily relate to payments to cable operators and related marketing expenses in the disengaged markets.
- (d) Amortization of warrants and stock issued in exchange for distribution and marketing services.
- (e) Expense relates to the Company's bonus stock purchase program, restricted stock awards and certain stock option grants.
- (f) 2001 loss from continuing operations is calculated before the impact of the cumulative effect of adoption of SOP 00-2, "Accounting by Producers and Distributors of Films", of \$9.2 million and the gain on sale of of broadcasting stations, the sale of which to Univision was announced in December 2000. The Company recorded a gain of \$517.8 million in 2001 related to the sale. 2000 excludes the results of USA Broadcasting. The

- results for the discontinued operations in 2000 was an after tax loss of
- Represents non-recurring costs related to restructuring operations at HSN, (g) HSN International and PRC, including costs for employee terminations.
- (h) EBITDA is defined as operating income plus, (1) depreciation and amortization, (2) amortization of cable distribution fees of \$43,975 and \$36,322, respectively, (3) amortization of non-cash distribution and marketing expense and non-cash compensation expense and (4) disengagement expense of \$4.1 million in Q4 '01.

USA NETWORKS AND SUBSTITIARTES EPS AND CASH NET INCOME RECONCILIATION INFORMATION - CONTINUING OPERATIONS UNAUDITED (\$ IN THOUSANDS, EXCEPT PER SHARE DATA)

THREE MONTHS ENDED DECEMBER 31, PRO FORMA PRO FORMA ACTUAL ------ 2001 2000 (a) 2000 - BASIC LOSS PER SHARE: Net loss \$ (56,948) \$ (77,540) \$ (62,297) Impact of unusual items, net of tax and minority interest (b) 7,507 44,639 51,127 ------ BASIC average basic shares 377,139 368,264 368,264 ======== ====== ===== Basic loss per share before preferred dividend \$ (.15) \$ (.21) \$ (.17) ------ Basic loss per share before .\_\_\_\_\_

CASH NET INCOME: Net loss \$ (56,948) \$ (77,540) \$ (62,297) Impact of non-cash items, net of tax and minority interest 90,130 226,159 226,159 Minority Interest (15,033) (61,473) (61,473) ------CASH NET INCOME 18,149 87,146 102,389 Impact of unusual items, net of tax and minority interest (b) 15,291 12,966 9,387 ------ CASH NET INCOME, EXCLUDING UNUSUAL ITEMS (b) \$ 33,440 \$ 100,112 \$ ======= Cash net income per share \$ .02 \$ .12 \$ .14 ======= ======= ====== Cash net income per \_\_\_\_\_\_

RECONCILIATION OF BASIC AND CASH NET INCOME OUTSTANDING SHARES Basic weighted average shares 377,139 368,264 368,264 Exchangeable LLC and Holdco shares 361,153 361,153 361,153 Treasury Method Stock Options 22,574 

\_\_\_\_\_

- (a) Presented as if the Ticketmaster and TMCS merger had occurred as of the  $\,$ beginning of the period. The merger had no impact on EBITDA, but did impact minority interest.
- Excludes one time charges and non-operating gains. (b)

\_\_\_\_\_\_

23

USA NETWORKS AND SUBSIDIARIES EPS AND CASH NET INCOME RECONCILIATION INFORMATION - CONTINUING OPERATIONS, BEFORE CUM. EFFECT OF ACCOUNTING CHANGE UNAUDITED (\$ IN THOUSANDS, EXCEPT PER SHARE DATA)

TWELVE MONTHS ENDED DECEMBER 31, PRO FORMA ACTUAL PRO FORMA ACTUAL ----- ----- ----- 2001 (a) 2001 2000 (a) 2000 ------ BASIC LOSS PER SHARE: Net loss \$(126,588) \$(125,052) \$(131,170) \$ Basic loss per share before preferred dividend \$ (.34) \$ (.33) \$ (.36) \$ (.25) ------Basic loss per share before preferred dividend, ex. one-time items \$ (.28) \$ (.27) \$ (.14) ======== ===========

\_\_\_\_\_\_ CASH NET INCOME: Net loss \$(126,588) \$(125,052) \$(131,170) \$ (88,586) Impact of non-cash items, net of tax and minority interest 198,951 198,951 305,237 305,237 Minority Interest 211,471 211,471 194,002 199,240 ------ -------309,500 \$ 311,036 \$ 331,312 \$ 379,134 ======== ======== ========= Weighted average CNI shares 765,343 765,343 ======= ====== Cash net income per share, excluding unusual items (b) \$ .40 \$ .41 \$ .44 \$ .51 =======

RECONCILIATION OF BASIC AND CASH NET INCOME OUTSTANDING SHARES Basic weighted average shares 374,101 374,101 366,045 359,688 Exchangeable LLC and Holdco shares 361,153 361,153 361,153 Treasury Method Stock Options 30,089 30,089

======= \_\_\_\_\_\_

- Presented as if the Ticketmaster and TMCS merger had occurred as of the (a) beginning of the period. The merger had no impact on EBITDA, but did impact minority interest. Also, 2000 includes the results of PRC and Styleclick for the entire period.
- Excludes one time charges and non-operating gains. (b)

USA PROVIDES REVISED BUDGET TO INVESTMENT COMMUNITY
As filed with the Securities and Exchange Commission on January 29, 2002

Based on its strong fourth quarter results, additional information regarding the state of the travel and leisure markets, and to give pro forma effect for its pending contribution of USA Entertainment to a joint venture to be controlled by Vivendi Universal, USA Networks, Inc. ("USA" and to be renamed USA Interactive) has revised its 2002 budget and 2003 outlook from what it furnished to the SEC on October 24, 2001. The revised budget, which is presented in detail on the following pages, calls for EBITDA from Operating Businesses to increase by 34% in 2002 on 24% higher revenue.

READ IMPORTANT FOOTNOTES AND DISCLAIMER

As filed with the Securities and Exchange Commission on January 29, 2002.

USA NETWORKS, INC. (to be renamed USA Interactive) (\$ IN MILLIONS EXCEPT PER SHARE AMOUNTS) 2002 REVISED BUDGET PRO FORMA -----2001 Q1 Q2 Q3 Q4 FULL YEAR --------------REVENUE --OPERATING BUSINESSES HSN - U.S. \$ 1,550 \$ 422 \$ 418 \$ 441 \$ 561 \$ 1,842 Ticketing 580 157 170 148 146 620 Hotel Reservations 536 150 197 212 216 775 Expedia 297 87 116 127 120 450 Precision Response 299 69 78 88 98 333 Match.com 49 18 22 23 25 88 ----- -SUBTOTAL 3,311 903 1,000 1,039 1,166 4,108 REVENUE --**EMERGING** BUSINESSES Citysearch and related 46 8 9 11 13 40 HSN other international

```
Foreign
  exchange
 conversion
  (47) (17)
  (15) (15)
(16) (62)
 Disengaged
 HSN homes
109 0 0 0 0
     0
Intersegment
elimination
(7) (3) (3)
(3) (3) (10)
-----
-----
   TOTAL
 REVENUE $
 3,766 $ 989
  $ 1,105 $
  1,147 $
   1,313 $
    4,555
   ======
    =====
   ======
   ======
   ======
 EBITDA --
 OPERATING
 BUSINESSES
   HSN -
 domestic $
 216 $ 58 $
62 $ 70 $ 95
    $ 285
 Ticketing
106 32 39 27
27 125 Hotel
Reservations
81 18 28 29
   35 110
 Expedia 61
16 23 27 25
91 Precision
Response 34
6 8 12 15 41
Match.com 17
3 7 9 11 30
 Corporate
 and other
(31) (9) (9)
(9) (9) (34)
-----
SUBTOTAL 485
125 159 165
   199 648
 EBITDA --
  EMERGING
 BUSINESSES
 Citysearch
 and related
  (43) (10)
 (9) (8) (6)
(32) HSN -
    other
international
(b) (23) (1)
2 2 9 12 ECS
/ Styleclick
(54) (8) (4)
(3) (1) (16)
-----
  Subtotal
 (120) (19)
(11) (9) 2
(37) Non-
 recurring
items (19) 0
   0 0 0 0
   Foreign
  exchange
 conversion
```

```
(1) (1) (1)
(1) (2) (5)
 Disengaged
HSN homes 15
0 0 0 0 0 --
-----
TOTAL EBITDA
$ 359 $ 105
$ 148 $ 155
$ 199 $ 607
   ======
   =====
  ======
   ======
  ======
EARNINGS PER
SHARE - ALL
AMOUNTS ARE
  DILUTED
Basic $ 0.22
$ -- $ 0.06
$ 0.07 $
0.12 $ 0.26
  Cash net
  income $
0.33 $0.04 $
0.10 $ 0.11
  $ 0.17 $
    0.43
   GROWTH
OUTLOOK ----
---- 2003
'01 - '02
'02 - '03 --
-----
- REVENUE --
 OPERATING
 BUSINESSES
HSN - U.S. $
 2,070 19%
    12%
 Ticketing
 680 7% 10%
   Hotel
Reservations
 1,100 44%
42% Expedia
560 51% 24%
 Precision
Response 416
  12% 25%
 Match.com
135 79% 54%
-----
  SUBTOTAL
 4,961 24%
21% REVENUE
 -- EMERGING
 BUSINESSES
 Citysearch
and related
70 -13% 75%
HSN - other
international
(b) 491 27%
 21% ECS /
 Styleclick
117 120% 56%
Subtotal 678
   30% 31%
  Foreign
  exchange
 conversion
    (72)
 Disengaged
HSN homes 0
Intersegment
elimination
(10) -----
   TOTAL
 REVENUE $
 5,557 21%
```

```
22% ======
 EBITDA --
 OPERATING
 BUSINESSES
   HSN -
 domestic $
 350 32% 23%
 Ticketing
145 18% 16%
   Hotel
Reservations
156 35% 42%
Expedia 120
  50% 31%
 Precision
 Response 61
  19% 50%
Match.com 55
  82% 83%
  Corporate
 and other
(36) -----
SUBTOTAL 851
  34% 31%
  EBITDA --
  EMERGING
 BUSINESSES
 Citysearch
 and related
 (13) HSN
    other
international
(b) 24 ECS /
 Styleclick
 (6) -----
 Subtotal 5
    Non-
  recurring
  items 0
  Foreign
  exchange
 conversion
    (6)
 Disengaged
HSN homes 0
-----
TOTAL EBITDA
 $ 850 69%
 40% =====
======
EARNINGS PER
SHARE - ALL
AMOUNTS ARE
  DILUTED
Basic $ 0.52
  Cash net
  income $
    0.75
READ IMPORTANT FOOTNOTES AND DISCLAIMER
As filed with the Securities and Exchange Commission on January 29, 2002.
                                        26
USA NETWORKS, INC. (to be renamed USA Interactive)
REVISED BUDGET
($ IN MILLIONS EXCEPT PER SHARE AMOUNTS)
($ IN MILLIONS EXCEPT PER SHARE AMOUNTS)
   REVISED
   BUDGET
OUTLOOK FREE
 CASH FLOW
2002 2003 --
   - Total
EBITDA $ 607
   $ 850
  Capital
expenditures
(135) (160)
   Taxes,
  including
distributions
   to LLC
```

partners

```
(264) (249)
   Cáble
distribution
 fees (67)
  (70) Cash
interest 93
  109 HSN
disengagement
costs (36)
(18) Other,
    net
  (includes
 changes in
  working
  capital,
investments,
 and other
items) (78)
(90) ----- -
 Free Cash
Flow $ 120 $
 372 =====
   =====
 REVISED PRO
FORMA BUDGET
OUTLOOK 2001
(a) 2002 2003
-----
 ----
  P&L Total
EBITDA $ 359
 $ 607 $ 850
Depreciation
  and other
 (194) (249)
    (271)
Amortization
     of
 intangibles
  and other
  non-cash
charges (131)
(134) (142)
Disengagement
  costs (4)
  (36)(18)
Interest and
other income
 / (expense)
129 129 159 -
---- ---- --
 --- Pre-tax
net income /
 (loss) 159
317 579
 Income tax
expense (60)
 (137) (245)
  Minority
  interest
  benefit/
 (expense) 9
(54) (95) ---
- Net income
   before
  preferred
 dividend $
 108 $ 126 $
  239 =====
 ======
  Preferred
 dividend $
(13) $ (13) $
(13) ---- Net
   income
available to
   common
shareholders
$ 95 $ 113 $
  226 =====
 =====
   Holdco
  Minority
Interest (5)
22 33 1.4%
PIK dividend
  on $1.75
```

preferred interest, net of tax (15) (15)(15)Amortization of intangibles and other non-cash charges , net of tax and minority interest 63 58 66 --------- ----Cash net income \$ 138 \$ 178 \$ 310 EPS EPS diluted \$0.22 \$0.26 \$0.52 Cash EPS diluted \$0.33 \$0.43 \$0.75 Average weighted average diluted shares outstanding 438 438 438 Average cash net income shares outstanding 415 415 414 RECONCILIATION OF SHARES Shares outstanding 438 Holdco exchangeable shares 33 Vivendi remaining shares (57) ---- 415

billion

READ IMPORTANT FOOTNOTES AND DISCLAIMER

As filed with the Securities and Exchange Commission on January 29, 2002.

27

USA NETWORKS, INC. (to be renamed USA Interactive)
REVISED BUDGET
(\$ IN MILLIONS EXCEPT PER SHARE AMOUNTS)

IMPORTANT DISCLOSURES / LEGEND AND FORWARD LOOKING STATEMENTS / FOOTNOTES

- (a) 2001 PRO FORMA INFORMATION PRESENTED IN ACCORDANCE WITH THE NEW ACCOUNTING RULES, WHEREBY GOODWILL AND INTANGIBLE ASSETS WITH INDEFINITE LIVES ARE NOT AMORTIZED. THE AMOUNT OF AMORTIZATION OF GOODWILL RECORDED IN 2001 WAS \$215 MILLION. NET INCOME ALSO EXCLUDES ONE-TIME ITEMS RELATED TO ONE-TIME RESTRUCTURING CHARGES, EMPLOYEE TERMINATIONS AND BENEFITS AND INVESTMENT WRITE-DOWNS.
- (b) ADJUSTED EPS IS COMPUTED EXCLUDING VIVENDI'S REMAINING 56.6 MILLION SHARES AS WELL AS THE PIK OF 1.4% EARNED ON THE \$1.75 BILLION PREFERRED SECURITY THAT RELATES TO THESE SHARES. THE PIK (\$24.5 MILLION PRE-TAX) HAS BEEN DEDUCTED FROM INCOME.
- (c) THE COMPANY INTENDS TO ISSUE COMMON STOCK FOR ALL REMAINING EXCHANGEABLE HOLDCO SHARES (33.2 MILLION) UPON COMPLETION OF THE VIVENDI TRANSACTION, THUS ELIMINATING THE LLC AND HOLDCO STRUCTURES FOR REPORTING PURPOSES. THE AMOUNTS DENOTED AS FULLY CONVERTED REPRESENT THIS STRUCTURE.

USA and Expedia have filed a joint prospectus/proxy statement and will file other relevant documents concerning USA's acquisition of Expedia with the Securities and Exchange Commission ("SEC"). INVESTORS ARE URGED TO READ THE JOINT PROSPECTUS/PROXY STATEMENT AND ANY OTHER RELEVANT DOCUMENTS FILED OR TO BE FILED IN THE FUTURE WITH THE SEC BECAUSE THOSE DOCUMENTS CONTAIN IMPORTANT INFORMATION. Investors will be able to obtain such documents free of charge at the SEC's website at www.sec.gov. In addition, such documents may also be obtained free of charge by contacting USA Networks, Inc., 152 West 57th Street, New York, New York, 10019, Attention: Investor Relations, or Expedia, Inc., 13810 SE Eastgate Way, Suite 400, Bellevue, WA 98005, Attention: Investor Relations.

USA has filed a preliminary proxy statement and will file other relevant

documents concerning USA's contribution of its Entertainment Group to a joint venture with Vivendi Universal and certain related transactions with the Securities and Exchange Commission ("SEC"). INVESTORS ARE URGED TO READ THE PROXY STATEMENT AND ANY OTHER RELEVANT DOCUMENTS FILED OR TO BE FILED IN THE FUTURE WITH THE SEC BECAUSE THOSE DOCUMENTS CONTAIN OR WILL CONTAIN IMPORTANT INFORMATION. Investors will be able to obtain such documents free of charge at the SEC's website at www.sec.gov. In addition, such documents may also be obtained free of charge by contacting USA Networks, Inc., 152 West 57th Street, New York, New York, 10019, Attention: Investor Relations.

INVESTORS SHOULD READ THE PROXY STATEMENT CAREFULLY WHEN AVAILABLE BEFORE MAKING ANY VOTING OR INVESTMENT DECISION CONCERNING THE PROPOSED TRANSACTIONS.

USA and its directors and officers may be deemed to be participants in the solicitation of proxies from USA shareholders to adopt the agreement providing for USA's contribution of its Entertainment Group to a joint venture with Vivendi Universal and the other related transactions described therein. A detailed list of the names and interests of USA's directors and executive officers is contained in the definitive proxy statement on Schedule 14A filed by SUA with the SEC on April 9, 2001. Copies of USA filings may be obtained free of charge at the SEC's website at www.sec.gov.

This revised budget contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are necessarily estimates reflecting the best judgment of the senior management of USA and involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements. These forward-looking statements should, therefore, be considered in light of various important factors, including those set forth herein and in the documents USA files with the Securities and Exchange Commission. Important factors that could cause actual results to differ materially from estimates or projections contained in the forward-looking statements include, without limitation: material adverse changes in economic conditions generally or in the markets served by USA, material changes in inflation, future regulatory and legislative actions affecting USA's operating areas, competition from others, product demand and market acceptance, the ability to protect proprietary information and technology or to obtain necessary licenses on commercially reasonable terms, the ability to expand into and successfully operate in foreign markets, and obtaining and retaining skilled workers and key executives. The words "estimate," "project," "intend," "expect," "believe" and similar expressions are intended to identify forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. USA does not undertake any obligation to update or revise these forward-looking statements, whether as a result of new information, future events or any other reason.

READ IMPORTANT FOOTNOTES AND DISCLAIMER
As filed with the Securities and Exchange Commission on January 29, 2002.

28

USA NETWORKS, INC. (TO BE RENAMED USA INTERACTIVE)
PRO FORMA SEGMENT RESULTS
\$ IN MILLIONS; ROUNDING DIFFERENCES MAY EXIST. UNAUDITED.

358.5 \$ 344.0 \$ 368.8 \$ 455.8 \$ 1,527.0 Ticketing

442.7 128.0 143.0 124.9 122.7 518.6 Hotel Reservations

Reservations 161.8 55.3 78.1 94.6 100.0 328.0 Expedia (transaction pending) 73.0

```
33.2 37.0
  42.1 44.4
    156.7
  Precision
  Response
  215.9 69.6
  70.2 70.2
 72.1 282.1
Personals 9.0
 6.9 7.5 7.6
7.2 29.2 ----
 - SUB-TOTAL
2,235.4 651.4
679.7 708.2
802.2 2,841.5
  EMERGING
  BUSINESSES
 Citysearch
 and related
  27.3 10.1
  12.8 14.0
14.0 50.8 HSN
international
  and other
 175.7 69.6
  60.8 67.2
 83.4 281.0
ECS/Styleclick
  55.4 12.5
  10.1 12.5
13.4 48.5 ---
-----
-- SUB-TOTAL
 258.4 92.2
  83.6 93.6
110.9 380.3 -
-----
- ------
-----
  ---- Non-
  recurring
items 6.9 --
 -- -- -- --
  Foreign
   exchange
conversion --
(7.9) (6.7)
(8.9) (11.8)
(35.3)
 Disengaged
HSN Homes** -
- 0.0 0.0 0.0
   6.2 6.2
Intersegment
Elimination -
-----
----- TOTAL
 $ 2,500.7 $
735.8 $ 756.6
  $ 792.9 $
   907.5 $
   3,192.8
  =======
   =======
   =======
  =======
 ========
     USA
ENTERTAINMENT
USA Network $
757.7 $ 196.9
  $ 207.9 $
200.0 $ 199.4
$ 804.2 Sci-
 Fi Channel
 198.5 62.4
  70.7 64.1
  77.8 274.9
```

```
Studios, net
 348.6 119.6
 110.5 71.0
 144.9 446.0
Trio, NWI,
Crime, other
emerging 1.2
 0.6 3.7 8.6
7.5 20.3 USA
 Films 82.1
  30.3 20.8
  14.5 20.5
86.1 -----
-----
  SUB-TOTAL
1,387.9 409.8
 413.5 358.1
450.1 1,631.5
-----
-- ------
-----
-----
REVENUE 2001
 Q1 Q2 Q3 Q4
YE 12/31 -- -
--- OPERATING
 BUSINESSES
HSN - U.S.**
  $ 385.4 $
381.8 $ 396.4
  $ 495.3 $
  1,549.9**
  Ticketing
 150.1 163.9
 133.9 131.8
 579.7 Hotel
Reservations
 105.3 138.3
 151.2 141.7
536.5 Expedia
(transaction
pending) 57.2
  78.5 79.5
  81.8 296.9
  Precision
Response 80.7
  75.6 72.6
  69.8 298.7
Personals 8.5
  10.7 12.5
17.6 49.2 ---
-----
 ----- SUB-
 TOTAL 787.2
 848.8 846.1
937.8 3,310.9
  EMERGING
 BUSINESSES
 Citysearch
 and related
  12.4 12.4
  11.1 10.3
 46.1 HSN -
international
  and other
  83.4 87.7
  66.1 82.2
    319.4
ECS/Styleclick
 8.6 7.8 5.4
12.4 34.2 ---
-----
 ----- SUB-
 TOTAL 104.4
 107.9 82.6
```

```
104.9 399.8 -
-----
----- Non-
 recurring
items -- -
  0.0 0.0
  Foreign
  exchange
 conversion
(13.7) (13.8)
(9.1) (10.2)
(46.9)
 Disengaged
HSN Homes**
0.0 0.0 0.0
0.0 109.0**
Intersegment
Elimination -
- (2.6) (2.3)
(2.2) (7.1) -
------
  -----
TOTAL $ 877.9
 $ 940.3 $
  917.3 $
 1,030.3 $
  3,765.8
  =======
  =======
 =======
 ========
    USA
ENTERTAINMENT
USA Network $
214.1 $ 220.6
 $ 213.8 $
184.7 $ 833.3
   Sci-Fi
Channel 69.3
 70.0 63.1
 71.4 273.9
Studios, net
151.5 152.5
121.1 100.9
526.0 Trio,
NWI, Crime,
   other
emerging 6.2
6.2 5.8 6.0
  24.1 USA
 Films 51.0
 62.6 16.0
37.5 167.0 --
-----
-----
----- SUB-
TOTAL 492.1
511.8 419.8
400.5 1,824.3
-------
  -----
```

THE FINANCIAL, STATISTICAL AND OTHER INFORMATION CONTAINED HEREIN IS UNAUDITED. \*\* Quarterly HSN disengagement amounts will be pro forma'd fully beginning in 2002.

As filed with the Securities and Exchange Commission on January 29, 2002.

THESE REVENUE FIGURES ARE PRO FORMA FOR PENDING EXPEDIA AND VIVENDI TRANSACTIONS.

29

USA NETWORKS, INC. (TO BE RENAMED USA INTERACTIVE)
PRO FORMA SEGMENT RESULTS
\$ IN MILLIONS; ROUNDING DIFFERENCES MAY EXIST. UNAUDITED.

-----

```
---- EBITDA
1999 2000 ---
 01 Q2 Q3 Q4
YE 12/31 ----
---- -- --
  OPERATING
  BUSINESSES
HSN - U.S.**
  $ 214.7 $
49.4 $ 52.6 $
53.9 $ 73.8 $
     229.6
  Ticketing
  93.3 27.4
  31.6 16.7
  24.4 100.0
     Hotel
Reservations
24.2 8.2 12.9
  13.9 17.6
 52.6 Expedia
 (transaction
   pending)
(44.3) (21.3)
(12.4) (2.2)
(2.9) (38.8)
  Precision
Response 30.4
9.5 11.9 12.2
  11.0 44.6
  Personals
(0.4) 0.9 1.7
 2.3 1.4 6.3
Corporate and
other (36.1)
 (9.6) (6.8)
(7.5) (6.0)
(29.9) -----
--- -----
----- SUB-
 TOTAL 281.7
  64.4 91.4
  89.3 119.4
     364.5
   EMERGING
  BUSINESSES
  Citysearch
 and related
(60.4) (18.3)
(16.9) (16.3)
(12.4) (63.9)
    HSN -
international
and other
11.8 7.2 2.3
1.2 4.1 14.7
ECS/Styleclick
(56.0) (16.3)
(21.4) (16.7)
(16.8) (71.2)
----
  SUB-TOTAL
(104.6)
(27.4) (36.1)
(31.8) (25.1)
 (120.4) Non
recurring
items -- 6.3
(7.8) --
  (3.2)(4.7)
   Foreign
   exchange
conversion --
 (1.0) (0.6)
(0.9) (1.5)
     (3.9)
  Disengaged
HSN Homes** -
- 0.0 0.0 0.0
0.9 0.9 ----
```

```
TOTAL $ 177.0
$ 42.3 $ 46.9
$ 56.6 $ 90.5
   $ 236.3
   =======
  =======
  =======
  =======
  =======
====== USA
ENTERTAINMENT
USA Network $
312.1 $ 97.2
  $ 105.3 $
87.2 $ 105.6
$ 395.2 Sci-
 Fi Channel
  68.9 24.2
  24.9 22.4
 30.2 101.7
Studios, net
46.1 17.5 9.1
8.8 15.4 50.8
Trio, NWI,
Crime, other
emerging
 (3.0) (2.3)
(2.0) (0.3)
 (2.5)(7.1)
USA Films 6.4
  2.2 (2.3)
(5.8) (0.6)
(6.6) -----
----- TOTAL
 430.5 138.8
 134.9 112.3
 148.0 534.0
  -----
EBITDA 2001 -
 ----- 01
 Q2 Q3 Q4 YE
12/31 -- -- -
 OPERATING
 BUSINESSES
HSN - U.S.**
$ 51.7 $ 55.2
$ 48.9 $ 75.7
  $ 216.5**
  Ticketing
  30.2 35.5
  19.0 21.5
 106.2 Hotel
Reservations
  15.8 21.0
21.8 22.9
81.5 Expedia
(transaction
pending) 4.5
  17.7 16.4
22.2 60.9
  Precision
Response 10.0
10.2 7.9 6.2
    34.3
Personals 0.3
 2.8 5.8 7.6
    16.5
Corporate and
other (7.9)
(8.2) (8.1)
(7.0) (31.2)
----
  ---- SUB-
 TOTAL 104.7
 134.3 111.7
 149.0 484.7
  EMERGING
```

```
BUSINESSES
 Citysearch
 and related
(11.8) (11.0)
(10.8) (9.9)
(43.4) HSN -
international
  and other
 (0.8) (1.6)
 (12.4) (7.7)
    (22.6)
ECS/Styleclick
(16.9) (14.5)
(14.4) (7.8)
(53.6) -----
  SUB-TOTAL
(29.4) (27.1)
(37.6) (25.4)
 (119.6) Non
  recurring
  items --
(4.8) (12.3)
(3.1) (20.1)
   Foreign
   exchange
  conversion
 (0.9) (1.0)
0.9 (0.2)
    (1.2)
 Disengaged
 HSN Homes**
 0.0 0.0 0.0
0.0 15.0** --
-----
 --- TOTAL $
74.3 $ 101.5
  $ 62.7 $
120.3 $ 358.8
  =======
  =======
  =======
====== USA
ENTERTAINMENT
USA Network $
112.2 $ 119.3
  $ 113.7 $
84.9 $ 430.1
    Sci-Fi
Channel 29.7
  27.8 23.9
  26.1 107.5
Studios, net
  21.5 20.2
  17.6 15.9
 75.2 Trio,
NWI, Crime,
    other
   emerging
 (1.7) (2.4)
(3.1) (4.4)
  (11.5) USA
 Films (1.0)
 0.6 0.4 1.9
2.0 -----
 TOTAL 160.7
 165.6 152.6
```

124.4 603.3

THE FINANCIAL, STATISTICAL AND OTHER INFORMATION CONTAINED HEREIN IS UNAUDITED.

\*\* Quarterly HSN disengagement amounts will be pro forma'd fully beginning in

As filed with the Securities and Exchange Commission on January 29, 2002.

THESE EBITDA FIGURES ARE PRO FORMA FOR PENDING EXPEDIA AND VIVENDI TRANSACTIONS.

```
$ IN MILLIONS; ROUNDING DIFFERENCES MAY EXIST. UNAUDITED.
-----
-----
 ---- P&L
1999 2000 -
-----
-----
---- YE
12/31* Q1*
Q2* Q3* Q4
YE 12/31 --
-----
---
 -- Date
 Reported:
 02/01/01
 04/25/01
 07/25/01
 10/24/01
 01/29/02
 01/29/02
 Revenues,
net 3,815.6
  1,112.4
  1,134.9
  1,109.9
  1,313.2
  4,667.7
 Operating
 costs and
 expenses:
   Costs
related to
 revenues
  2,301.7
665.6 676.3
669.1 801.3
  2,812.4
Other costs
    and
 expenses
855.1 244.9
264.1 269.6
   270.6
  1,046.3
 Amort. of
 non-cash
distribution
    and
 marketing
expense 0.0
1.6 1.3 2.7
 7.1 11.7
Depreciation
119.2 36.5
44.6 38.3
59.3 179.8
Amortization
of goodwill
374.0 108.0
110.5 113.6
280.7 579.0
-----
-----
---- Total
 operating
   costs
  3,650.1
  1,056.5
  1,096.8
  1,093.2
  1,419.0
4,629.1 ---
-----
----
--- -----
```

```
- Operating
  income
165.4 55.9
 38.0 16.7
  (105.8)
   38.6
 Interest
 expense,
net (50.2)
(8.6) (7.9)
(8.2)
   (10.3)
(34.8) Gain
    on
disposition
    of
television
station 0.0
0.0 0.0 0.0
  0.0 0.0
  Gain on
  sale of
securities
 89.7 0.0
0.0 0.0 0.0
0.0 Other,
net (4.9)
(0.6) (1.9)
69.9 (18.1)
49.3 -----
---
34.6 (9.2)
(9.8) 61.7
(28.3) 14.5
-----
-----
 Earnings
  before
  income
 taxes and
 minority
 interest
200.1 46.7 28.2 78.4
  (134.1)
53.1 Income
tax expense
   (83.9)
   (30.3)
   (29.6)
   (25.6)
   (26.3)
  (102.9)
 Minority
 interest
  (136.7)
  (40.4)
(30.2)
(66.7) 82.9
(81.3) ----
- ------
Loss before
cumulative
 effect of
accounting
  change
   (20.5)
   (23.9)
  (31.6)
(13.9)
   (77.5)
  (131.1)
 ========
 =======
 =======
 =======
 =======
 ========
Cumulative
```

```
effect of
accounting
change, net
of tax 0.0
0.0 0.0 0.0
0.0 0.0 ---
----
--- -----
- Net loss
   from
continuing
operations
   (20.5)
   (23.9)
  (31.6)
(13.9)
   (77.5)
  (131.1)
 =======
 =======
 Weighted
  average
  diluted
  shares
352.6 361.9
363.6 367.8
368.3 366.0
 =======
 =======
 =======
 Weighted
  average
   fully
 converted
  shares
745.8 752.5
724.7 729.0
751.8 753.8
 =======
 =======
 =======
 =======
 =======
 =======
   Basic
 earnings
per share $
(.06) $ .07
$ (.09) $
  ( 04) $
( 21) $
   (.36)
 =======
 =======
 =======
 =======
 =======
  Diluted
 earnings
per share $
(.06) $ .07
$ (.09) $
   (.04)
 ========
 =======
 =======
 =======
 =======
 =======
   Fully
 converted
 earnings
per share $
.12 $ .01 $ (.02) $
   (.02)
 =======
 =======
 =======
 =======
 =======
 =======
  EBITDA
658.7 201.9
```

```
194.4 171.2
241.3 809.0
 =======
 =======
 =======
 =======
 =======
 Excluding
 one-time
charges and
   non-
 operating
  gains:
 Basic and
 diluted
 earnings
per share $
  (.11) $
(.07) $
(.07) $
  (.08) $
  (.09)$
   (.36)
 =======
 =======
 =======
 =======
 =======
 =======
 Cash net
  income
 earnings
per share $
.11 $ .17 $ .16 $ .13 $
   (.27)
 =======
 =======
 ========
 ========
 =======
   Fully
 converted
 earnings
per share $ .05 $ (.01)
 $ (.01) $
   (.02)
 ========
 =======
 =======
 =======
 =======
 =======
   Fully
 converted
 cash net
  income
 earnings
per share $ .09 $ .11 $ .10
 =======
 =======
 =======
 ========
 =======
 =======
-----
-----
----- P&L
2001 -----
Q1* Q2* Q3*
Q4 YE 12/31
-----
-----
---- Date
 Reported:
 04/25/01
 07/25/01
```

```
10/24/01
 01/29/02
 01/29/02
 Revenues,
net 1,315.7
  1,371.4
  1,256.3
  1,346.5
  5,284.8
 Operating
 costs and
 expenses:
   Costs
 related to
 revenues
800.2 831.7
746.7 831.3
  3,208.4
Other costs
    and
  expenses
285.4 290.5
312.5 298.3
  1,182.7
 Amort. of
 non-cash
distribution
    and
 marketing
expense 8.0
6.6 5.2 6.5
    26.4
Depreciation
 48.7 57.6
 51.2 63.4
   223.0
Amortization
of goodwill
100.2 100.8
103.0 100.8
403.1 -----
----
-- -----
   Total
 operating
   costs
  1,242.5
  1,287.3
  1,218.6
  1,300.4
5,048.7 ---
-----
 Operating
income 73.2
 84.2 37.7
46.1 241.2
 Interest
 expense,
net (11.4)
(12.9)
   (10.1)
   (14.0)
(48.4) Gain
    on
disposition
    of
television
station 0.0
0.0 0.0 0.0
0.0 Gain on
  sale of
securities
0.0 0.0 0.0
  0.0 0.0
Other, net
   (6.5)
   (13.7)
   (12.9)
(26.4)
(59.6) ----
--- -----
-- ------
  - (17.9)
   (26.6)
```

```
(23.1)
  (40.4)
(108.1) ---
----
----
-- Earnings
  before
  income
 taxes and
 minority
 interest
55.3 57.5
 14.7 5.7
  133.2
Income tax
  expense
  (25.5)
  (22.8)
  (21.9)
  (37.7)
  (107.3)
 Minority
 interest
  (49.3)
  (45.0)
  (33.2)
  (25.0)
(152.5) ---
----
----
--- Loss
  before
\verb|cumulative|
effect of
accounting
  change
(19.5)
  (10.3)
  (40.4)
  (56.9)
  (127.2)
Cumulative
effect of
accounting
change, net
of tax
(9.2) 0.0
 0.0 0.0
(9.2) -----
- -----
 Net loss
   from
continuing
operations
  (28.7)
(10.3)
  (40.4)
  (56.9)
  (136.4)
 =======
========
=======
=======
 =======
 Weighted
 average
 diluted
  shares
370.2 373.8
376.4 377.1
   374.1
 =======
=======
=======
=======
=======
 Weighted
 average
   fully
converted
  shares
758.0 763.4
737.6 760.9
   765.3
 =======
```

```
=======
=======
  Basic
 earnings
per share $
  (.05) $
(.03) $
  (.11) $
  (.15) $
   (.34)
 ========
 =======
========
=======
 Diluted
 earnings
per share $
  (.05) $
  (.03)$
   (.08)
 ========
=======
=======
 =======
 =======
   Fully
converted
 earnings
per share $
.02 $ .03 $
   (.01)
 =======
=======
=======
=======
 =======
  EBITDA
230.1 249.3
197.1 216.8
   893.7
 =======
=======
 =======
Excluding
 one-time
charges and
   non-
 operating
  gains:
 Basic and
 diluted
earnings
per share $
  (.05) $
  (.02) $
  (.08) $
  (.13) $
   (.34)
 ========
 =======
 =======
 =======
========
 Cash net
  income
 earnings
per share $
.16 $ .20 $
.13 $ .04 $
   .40
 =======
=======
 =======
=======
=======
   Fully
 converted
 earnings
per share $
 .02 $ .04
   (.01)
 =======
 =======
 =======
 =======
 =======
   Fully
```

```
converted
 cash net
 income
 earnings
per share $
.12 $ .14 $
   . 10
=======
=======
=======
=======
=======
```

\* AS REPORTED. MAY NOT AGREE WITH PROFORMA REVENUE AND EBITDA RESULTS ABOVE.

THE FINANCIAL, STATISTICAL AND OTHER INFORMATION CONTAINED HEREIN IS UNAUDITED.

As filed with the Securities and Exchange Commission on January 29, 2002.

THIS P&L DOES NOT GIVE AFFECT TO PENDING EXPEDIA AND VIVENDI TRANSACTIONS.

USA NETWORKS, INC. (TO BE RENAMED USA INTERACTIVE) OPERATING METRICS IN MILLIONS EXCEPT PERCENTAGES. -------------- 2000 2001 ----------Q1 Q2 Q3 Q4 YE Q1 Q2 Q3 Q4 YE -- -- -- -- -- --- HSN-US Units shipped 8.5 8.1 8.6 10.0 35.2 8.6 9.0 9.5 11.4 38.5 Gross profit % 34.9% 35.7% 35.8% 33.6% 34.9% 33.5% 34.4% 34.3% 33.9% 34.0% Return rate 20.6% 19.4%

50% 50% 49% 52% 53% 51%

19.8% 18.8% 19.6% 19.6% 19.6% 19.0% 17.9% 19.0% Product mix: Homegoods 49% 46% 48% 54%

```
Jewelry
  24% 27%
  26% 24%
  25% 25%
  26% 24%
  25% 25%
 Health /
Beauty 13%
  15% 12%
  10% 12%
  11% 12%
  10% 10%
    11%
 Apparel /
Accessories
  14% 12%
  14% 12%
  13% 14%
  13% 14%
  12% 13%
 HSN cable
 / DBS HH
  (end of
  period)
 62.3 63.5
 64.9 65.9
 65.9 68.4
69.5 71.5
 73.4 73.4
 HSN total
HH (end of
 period)
 75.5 76.7
 76.2 77.1
 77.1 80.2
 82.8 82.8
 83.0 83.0
 America's
  Store
FTE's (end
of period)
  8.5 8.8
  8.9 8.8
 8.8 8.4
 9.4 10.8
 11.6 11.6
THE FINANCIAL, STATISTICAL AND OTHER INFORMATION CONTAINED HEREIN
IS UNAUDITED.
As filed with the Securities and Exchange Commission on January 29, 2002.
                                       32
USA NETWORKS, INC. (TO BE RENAMED USA INTERACTIVE)
OPERATING METRICS
IN MILLIONS EXCEPT REVENUE PER TICKET AND PERCENTAGES.
-----
-----
 -----
 1999 2000
2001 -----
-----
 --- YE Q1
Q2 Q3 Q4 YE
Q1 Q2 Q3 Q4
YE ------
```

TICKETMASTER Number of

----

-----

```
tickets
 sold (mm)
 75.0 21.8
 22.3 20.2
 18.7 83.0
 23.6 23.5
 19.3 20.3
86.7 Gross
 value of
  tickets
 sold (mm)
 $2,781 $
812 $ 881 $
 782 $ 782
 $3,256 $
937 $1,016
$ 788 $ 870
  $3,611
 Share of
  tickets
sold online
13.4% 19.6%
25.5% 25.6%
27.9% 24.5%
29.5% 33.2%
31.9% 33.9%
   32.1%
Revenue per
 ticket $
5.25 $5.44
$5.89 $5.67
  $5.87 $
5.71 $5.96
  $ 6.29
$6.20 $6.00
  $ 6.11
THE FINANCIAL, STATISTICAL AND OTHER INFORMATION CONTAINED HEREIN IS UNAUDITED.
As filed with the Securities and Exchange Commission on January 29, 2002.
                                        33
```

```
USA NETWORKS, INC. (TO BE RENAMED USA INTERACTIVE)
OPERATING METRICS
-----
 1999 2000
2001 ----
```

- --------- YE Q1 Q2 Q3 Q4 YE Q1 Q2 Q3 Q4 -----

------ HOTEL **RESERVATIONS** NETWORK Hotel room nights sold (thousands) 1,229 429 587 717 700 2,433 799 1,030 1,227 1,187 4,243

**Affiliates** (including

```
TravelNow)
   6,000
   10,500
   13,400
   16,200
   16,200
   18,649
   20,857
22,793
   23,808
   23,808
 Properties
1,500 1,750
1,925 2,100
2,600 2,600
3,084 3,374
3,890 4,567
   4,567
   Cities
 served 40
49 60 83 97
 97 135 146
171 178 178
THE FINANCIAL, STATISTICAL AND OTHER INFORMATION CONTAINED HEREIN IS UNAUDITED.
As filed with the Securities and Exchange Commission on January 29, 2002
                                         34
USA NETWORKS, INC. (TO BE RENAMED USA INTERACTIVE)
OPERATING METRICS
IN THOUSANDS
-----
CY 2000 (a)
CY 2001 (a)
Q1 Q2 Q3 Q4
Q1 Q2 Q3 Q4
  EXPEDIA
(TRANSACTION
  PENDING)
Total gross
  bookings
    (b)
```

\$401,000 \$450,000 \$467,000 \$475,000 \$674,000 \$802,000 \$723,000 \$704,000 Total transactions (c) 1,022 1,186 1,306 1,318 1,780 2,241 2,222 2,229 Average monthly Media Metrix reach (d) 5,933 6,819 6,389 5,417

6,969 7,502 9,410 9,238 Expedia.com conversion (e) 3.8% 4.1% 4.8% 6.0% 5.7% 7.0% 5.5% 5.2% Expedia new purchasing customers (f) 355 447 464 504 671 904 918 870 Expedia cumulative purchasing customers (g) 1,518 1,965 2,428 2,932 3,603 4,507 5,424 6,294 Expedia quarterly unique purchasing customers (h) 540 670 741 790 1,007 1,336 1,393 1,383

- a Expedia's fiscal year end is June 30. Presented here as Calender Year Ended December 31.
- b Gross bookings represents the total value of travel booked through the Expedia, VacationSpot, and WWTE sites.
- c Transactions represents the number of reservations and purchases transacted through the Expedia and WWTE sites.
- d Average monthly Media Metrix reach represents the unduplicated reach for the Expedia and VacationSpot sites.
- e Conversion represents the monthly average Expedia.com unique monthly purchasers divided by the monthly average Media Metrix reach for the Expedia.com site.
- f Expedia new purchasing customers represents the number of new customers transacting through the Expedia sites in a quarter.
- g Expedia cumulative purchasing customers represents the cumulative number of customers that have ever transacted through the Expedia sites as of the end of a quarter.
- h Expedia quarterly unique purchasing customers represents the number of unique customers transacting through the Expedia sites over the course of a guarter.

THE FINANCIAL, STATISTICAL AND OTHER INFORMATION CONTAINED HEREIN IS UNAUDITED.

As filed with the Securities and Exchange Commission on January 29, 2002.

35

USA NETWORKS, INC. (TO BE RENAMED USA INTERACTIVE) OPERATING METRICS

Merchandise SKUs processed

Telephone operator positions

OPERATING ESTIMATES (PRO FORMA FOR PENDING TRANSACTIONS) FOR THE NEXT TWELVE MONTHS (ROUNDED)

Primary consumer web sites Average number of new customers added daily 30,000 Active / registered customers 17 million Customer database 65 million Customer inbound telephone minutes 1 billion Customer inbound telephone calls 315 million Orders processed 75 million Credit card transactions 60 million 40 million Items shipped In-house merchants 200

60,000

10,000

THE FINANCIAL, STATISTICAL AND OTHER INFORMATION CONTAINED HEREIN IS UNAUDITED. As filed with the Securities and Exchange Commission on January 29, 2002.

36

```
USA NETWORKS, INC. (TO BE RENAMED USA
INTERACTIVE)
OPERATING METRICS
IN MILLIONS
CAPITALIZATION (pro forma for pending transactions)
(AS OF 1/23/02)
   Ticker
  (NASDAQ)
 USAI USAi
   Common
Stock 307.5
 USAi Class
B 49.6 USAi
Exchangeable
   Common
 Stock 31.6
    USAi
Exchangeable
Class B 1.6
   Total
   Shares
Outstanding
   390.3
 Estimated
  dilutive
  options
 (treasury
    25.0
method) ---
   Fully
  diluted
   shares
   415.3
 ========
Outstanding
 equity cap
   $10.2
  billion
   Full v
  diluted
 equity cap
   $10.8
  billion
    EXCLUDES VIVENDI'S REMAINING 56.6 MILLION SHARES PRO FORMA THE PENDING
    TRANSACTION, AS THE COMPANY BELIEVES THESE SHARES SHOULD BE VIEWED AS
    TREASURY, ALTHOUGH THE AMOUNT OF SHARES TREATED AS TREASURY WILL BE LOWER AT
    STOCK PRICES GREATER THAN $40.82, AS DISCUSSED IN USA'S 8-K FILING WITH THE
    SEC DATED DECEMBER 17, 2001.
BUSINESS MIX (pro forma for pending transaction)
    Revenue sources (Q4 '01):
      Merchandise
                                                         55%
      Online travel/hotel rooms
                                                         22%
      Ticketing
                                                         13%
```

THE FINANCIAL, STATISTICAL AND OTHER INFORMATION CONTAINED HEREIN IS UNAUDITED. As filed with the Securities and Exchange Commission on January 29, 2002.

8%

2% -----100%

85%

12%

=======

Teleservices / ECS

International (% of total)

Interactive (online and TV) (% of total)

Personals

Commerce